

# Results Presentation 2024

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# Overview of the Period



# KEY MESSAGES – FINANCIAL



## €506.1M

-1.5% versus 12M23

EBITDA

In line operational results:

- With **expected reduction in domestic performance** (-€2.6M vs 2023), driven by the decrease in assets and OPEX remuneration (-€17.5M) and increase in core OPEX (+€3.0M), despite the increase in other revenues (+17.9M€)
- And with **lower contribution from the international business** (-€5.3M).



## €152.5M

+2.2% versus 12M23

Net Profit

Net Profit increase:

- Despite **lower financial results** (-€20.7M)
- **Positive tax impacts** (+€33.3M) including the recognition of a **gain (€5.6M) related to CESE**, after the Constitutional Court ruled favorably on two cases in the gas segment.



## €2,388.5M

-1.4% versus 12M23

Net Debt

(w/o tariff deviations)

- **Net debt** (excluding tariff deviations) recorded a **1.4% reduction in 2024**, despite the increase in average cost of debt to 2.75% (versus 2.49%)
- Including tariff deviations, Net Debt was €2,521.0M (a decrease of 8.3% vs 2023).



## €368.4M

+22.2% versus 12M23

CAPEX

Considerable growth in CAPEX mostly due to:

- **Positive impacts** from the **domestic electricity sector** as well as from **international segment**, reflecting REN's focus and commitment towards energy transition
- **Transfers to RAB also accelerated** in 2024, with a growth of €73.5M (+33.0% YoY).

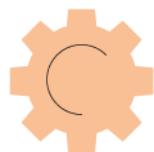
# KEY MESSAGES – OPERATIONAL



## Renewable energy sources

# 70.2%

- **Renewable Energy sources reached 70.2% of total supply** (+9.6pp versus 2023)
- **Electricity consumption in the national system** recorded an **increase of 1.3% YoY**, the second-highest year ever
- **Natural gas consumption decreased** by 17.3% (to 40.5 TWh), the lowest record since 2003.



## Quality of service levels remained high

- The level of **energy transmission losses** in electricity remained **in line with 2023**
- **Gas transmission combined availability rate reached 100%**
- REN maintains a **strong focus on innovation**, with particular emphasis on areas such as **digitalization, artificial intelligence, robotization, sustainability, the circular economy, and the integration of renewable gases.**



## Reinforce Sustainability commitments

- **Reduction of 57% of scope 1 and 2** (versus 2019) and **28% in scope 3** emissions (versus 2021)
- **Improvement of ESG performance ratings**, namely in Sustainalytics (from 18.5 to 15.1) and in CDP (A- to A)
- Publication of the **Sustainability Policy**
- **Speed-E wins Best Green Technology Pioneer** award at the ESG GRIT Awards.



## Regulation Highlights

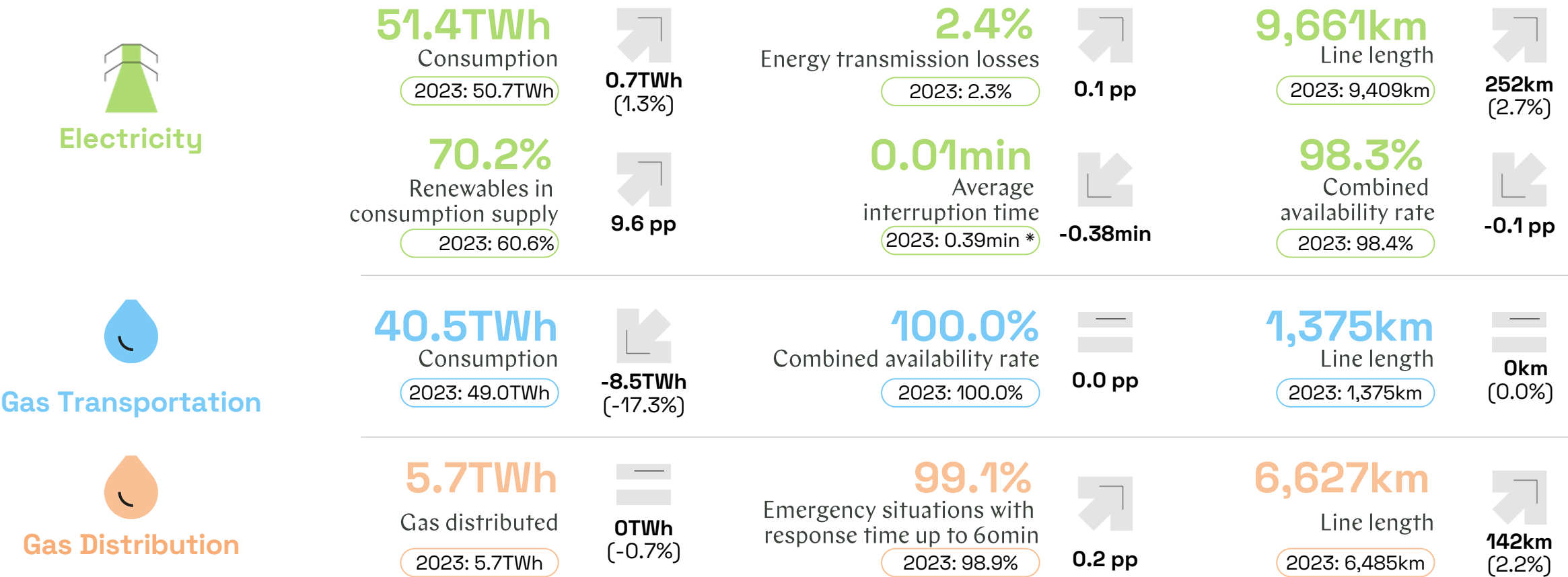
- **EC “Pact for Engagement”**
- Application for the **CEF-E 2024**
- Following the **publication of the updated PNEC 2030**, the Plan was approved on December 2024
- Partial transposition of the **RED III Directive**
- **New EU Gas Package**
- Creation of the **European Network of Network Operators for Hydrogen.**



# Business performance

# BUSINESS HIGHLIGHTS

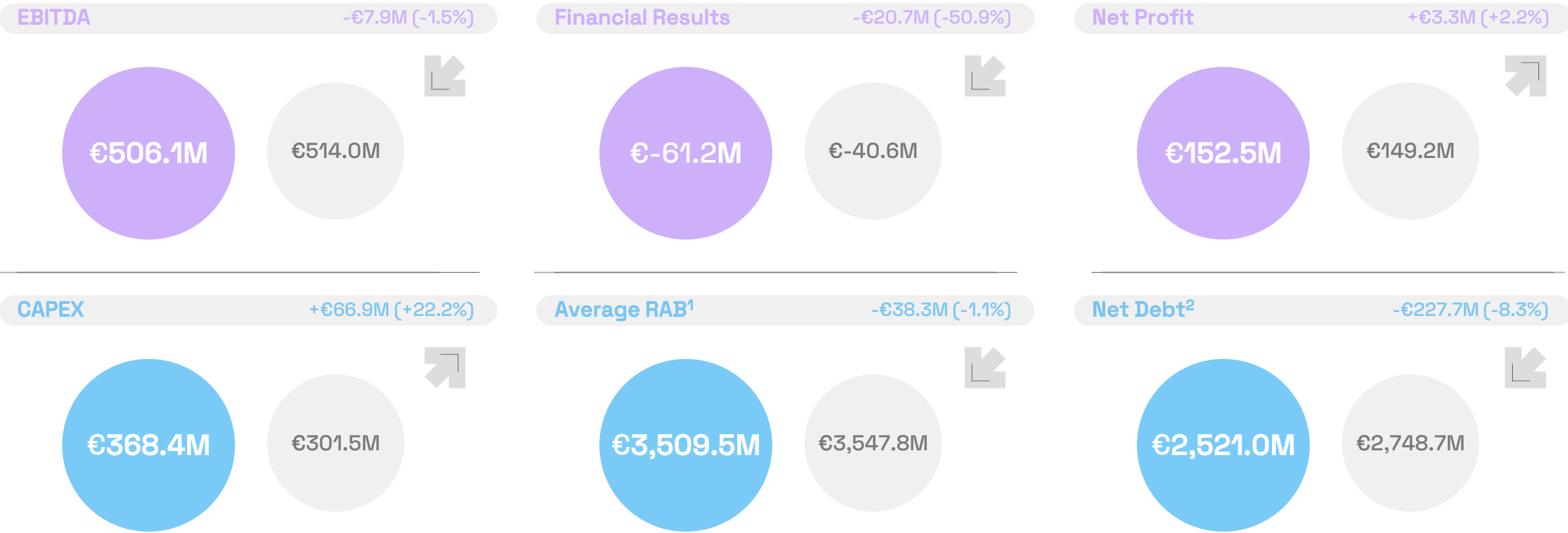
In 2024, service quality levels and the overall availability rate remained high, in the context of rising electricity use and declining gas consumption



\* Excludes interruptions by fortuitous of force majeure and exceptional events.

# FINANCIAL HIGHLIGHTS

Improvement of Net Profit, CAPEX growth and Net Debt reduction



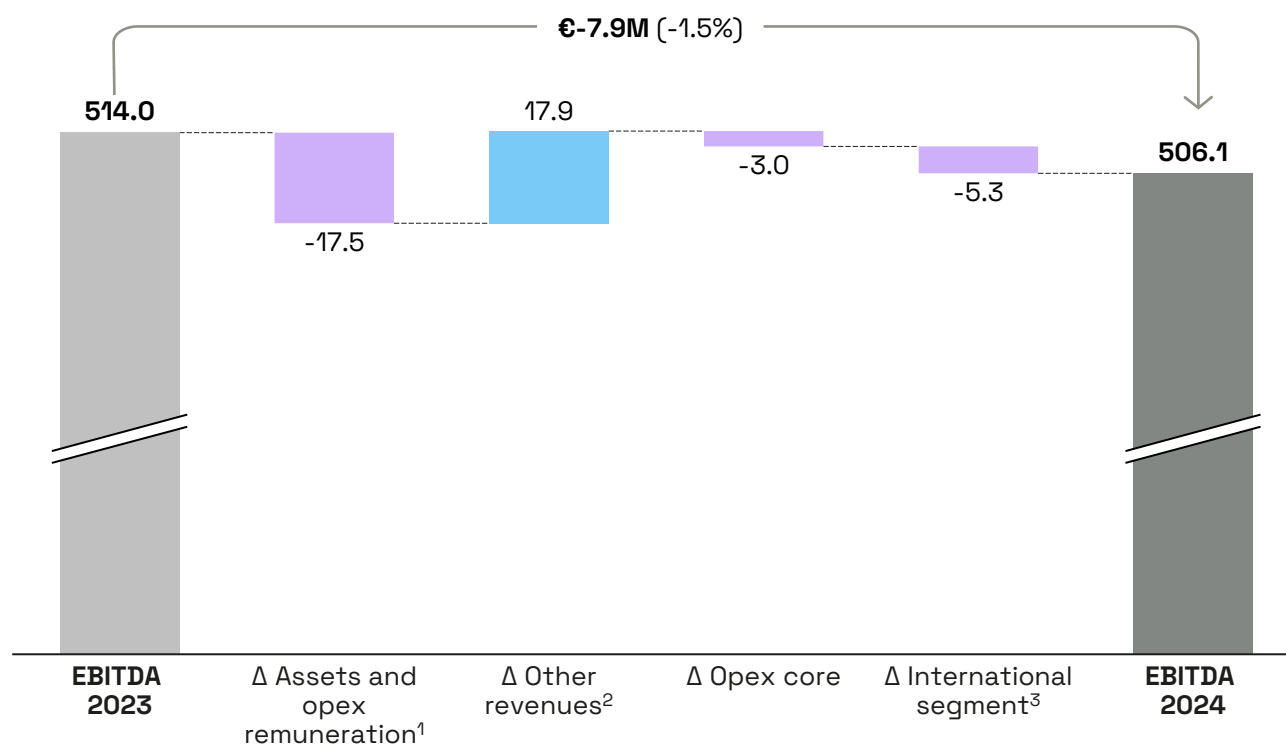
1. Refers only to Domestic RAB | 2. Includes tariff deviations



# EBITDA

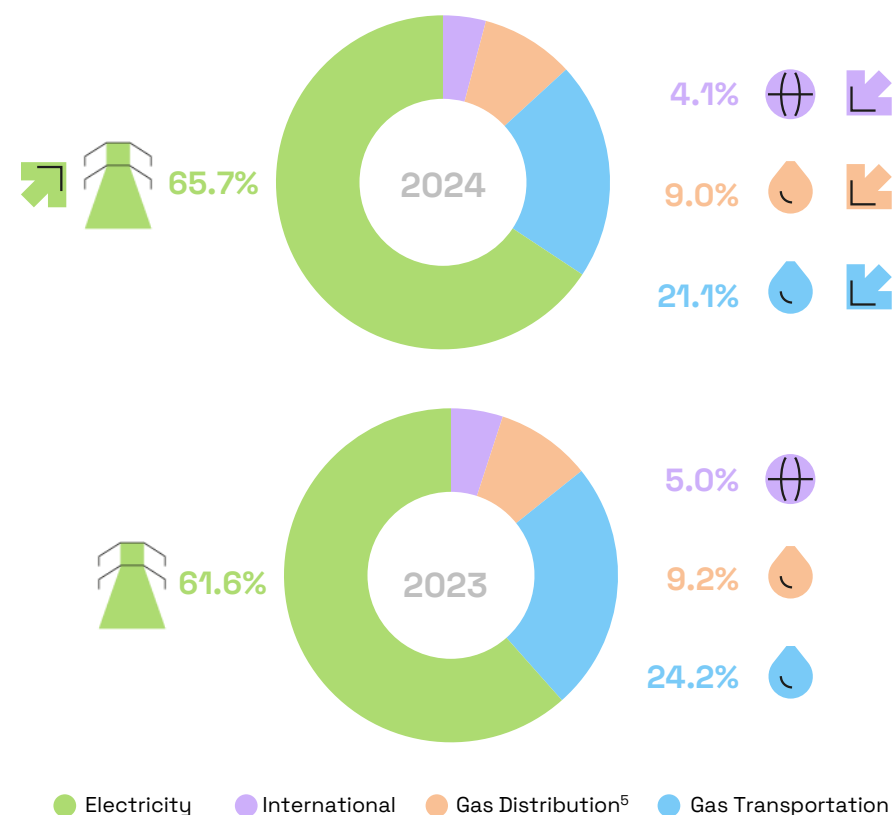
Decrease in EBITDA driven by lower assets and OPEX remuneration in domestic business and decrease in international business performance, despite the increase in other revenues

EBITDA evolution breakdown - €M



1. Includes electricity regulatory incentives and excludes OPEX remuneration related to pass-through costs | 2. Includes REN Trading incentives, telecommunication sales and services rendered, interest on tariff deviation, consultancy revenues and other services provided, OMIP and Nester results | 3. Includes Apolo SpA and Aerio Chile SpA costs | 4. This value excludes the segment "Other" from the denominator, which includes REN SGPS, REN Serviços, REN Telecom, REN Trading, REN PRO and REN Finance B.V. | 5. Refers to Portugal

EBITDA contribution by business segment<sup>4</sup> - %

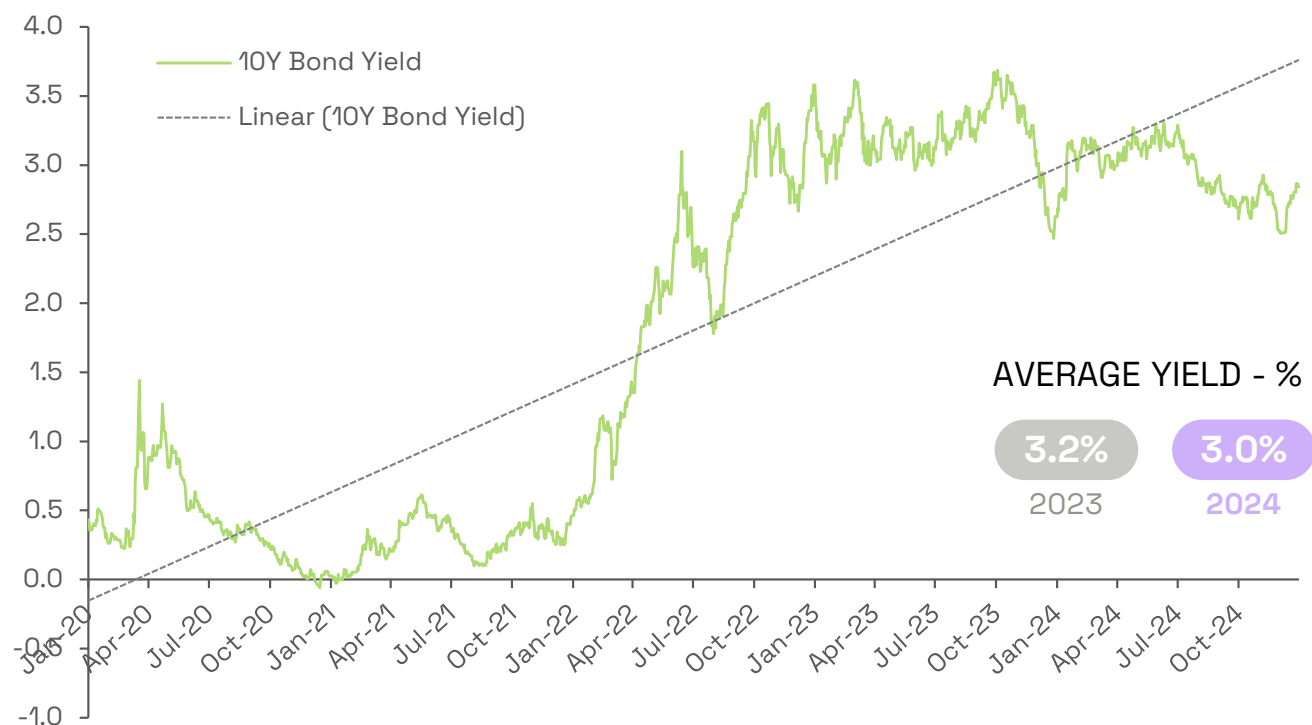


# ROR EVOLUTION

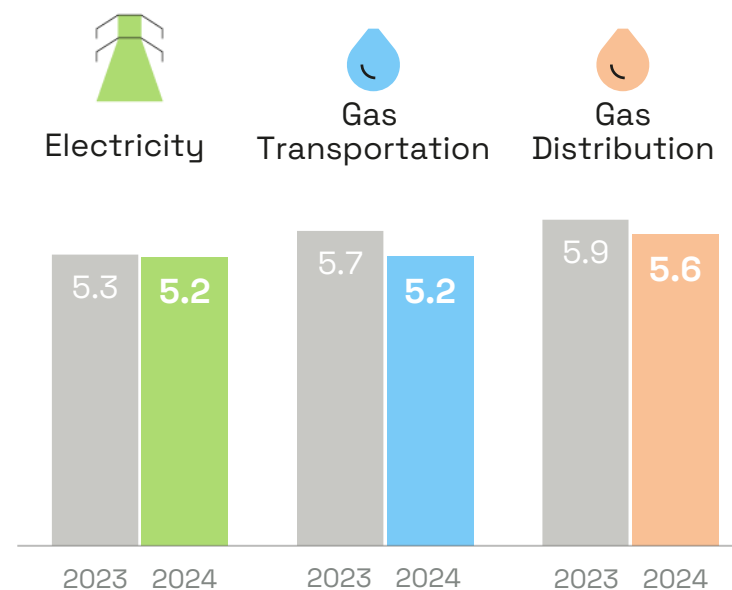
DOMESTIC BUSINESS

Decrease of Base Return on RAB - following the impact of new gas regulatory period - and lower Portuguese bond yields

## Portuguese 10Y Treasury Bond Yields \* - %



## Base Return on RAB (RoR) \*\* - %



\* Source: Bloomberg; REN | \*\* Electricity data collected from Oct-23 to Sep-24; Gas data collected from Jan-24 to Dec-24.

# INVESTMENT

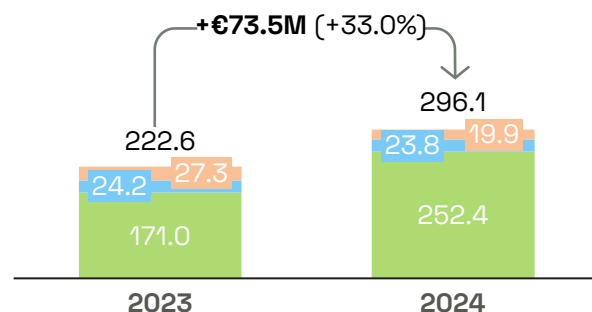
## DOMESTIC BUSINESS

Both CAPEX and transfers to RAB increased in 2024

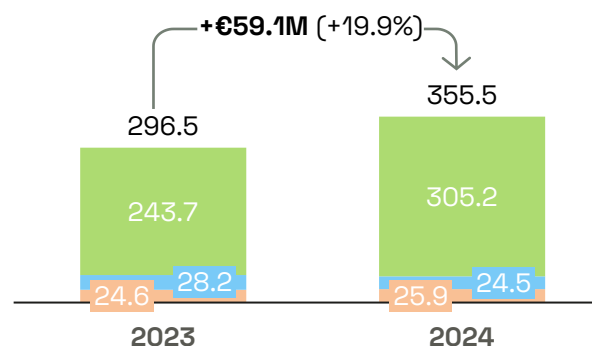
### KEY HIGHLIGHTS

#### Transfers to RAB (domestic) - €M

Electricity<sup>1</sup> Gas Transportation<sup>2</sup> Gas Distribution



#### CAPEX (domestic) - €M



#### Electricity

Higher electricity CAPEX mainly due to:

- **Minho-Galiza interconnection** project (+€28.6M)
- **Baixo Alentejo axis** (+€20.2M)
- **Power line Estremoz-Alandroal** (+€13.3M)
- Improvement in **Command, Control and Protection System** at several substations.



#### Gas Transportation

- **Sines Terminal:** replacement and upgrade of end-of-life equipment and systems; other upgrades
- **Pipeline Network:** replacement and upgrade of end-of-life equipment and systems in several locations; supply and installation of solar panels for GRMS's; measures to reinforce the security of facilities
- **Carriço Storage:** replacement and upgrade of end-of-life equipment and systems; replacement of equipment's for fire prevention network.



#### Gas Distribution

- **Investments** for **network expansion** and **densification**
- **Technological Transformation** ("Enter" Program) and **AI adoption program**
- **Decarbonizing** and **digitalization** plan in progress on **H2 infrastructure readiness; report for investments** to adapt distribution network for H2 blending
- **Investment plan 2025-29 under revision**
- Higher **biomethane producers interest** in Portgás concession area
- **International ISO certifications.**

1. Includes other segment (except REN Gas H2 project) | 2. Includes REN Gas H2 project

# RAB RETURNS

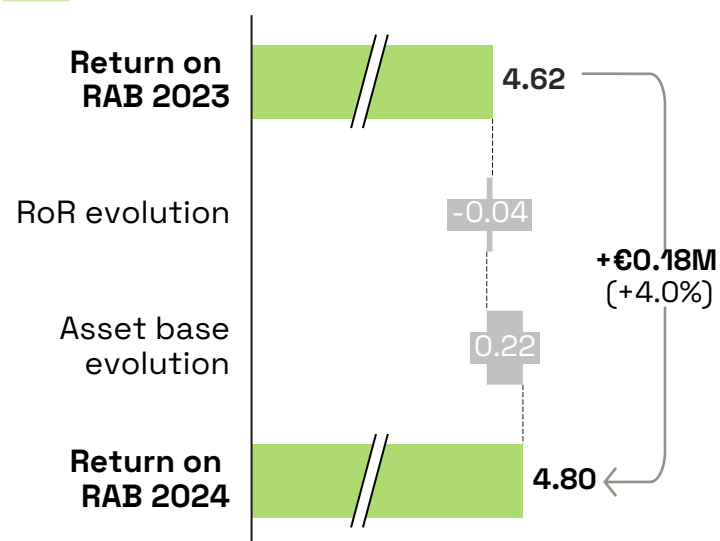
DOMESTIC BUSINESS

RAB remuneration decreased in gas businesses driven mostly by the decrease in the rate of return

## Return on RAB evolution breakdown - €M



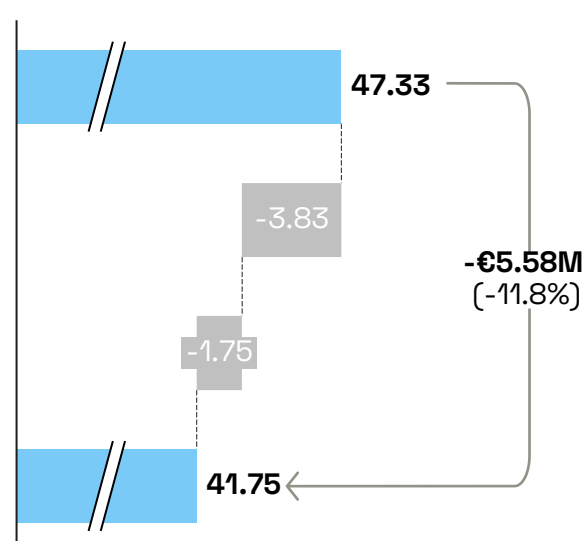
### Electricity



**Return on RAB increased** driven by a **higher asset base** (by €4.2M to €91.7M) despite the **lower RoR of 5.23%** (vs 5.27%)



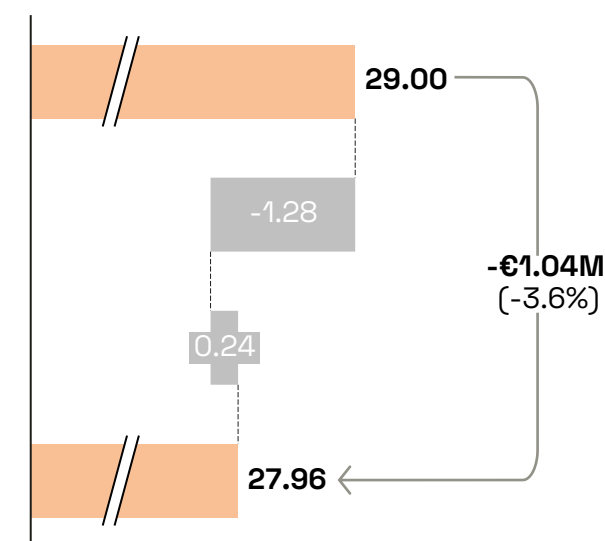
### Gas Transportation



**Decrease in return on RAB** justified by **lower RoR** of 5.24% (vs 5.70%), and **lower asset base** (by €33.3M to a total of €797.5M)



### Gas Distribution



**Decrease in return on RAB** attributed to a **lower RoR** (from 5.90% to 5.64%), despite the **higher asset base** (+€4.3M to a total of €496.1M)

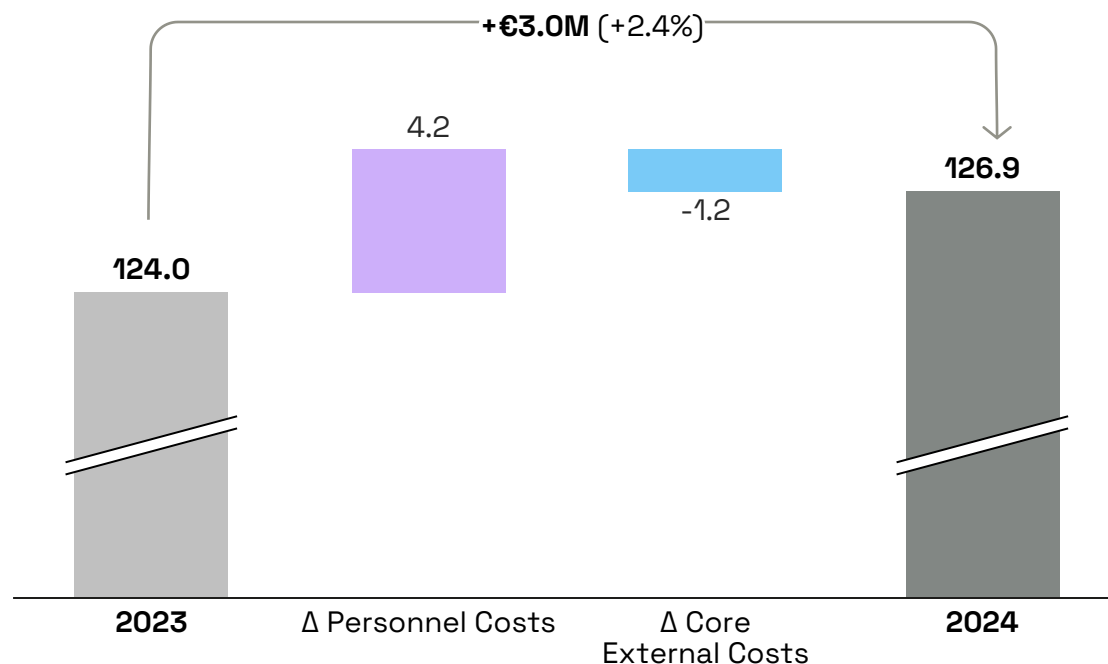


# OPEX

DOMESTIC BUSINESS

OPEX increased 1.6% YoY. Core OPEX grew 2.4%, mainly driven by operational areas growth

## Core OPEX<sup>1</sup> evolution - €M

OPEX  
€M

197.6

+€3.2M (+1.6%)

200.8

## KEY HIGHLIGHTS

### Personnel Costs

- General increases and headcount increase (+3% growth YoY, achieving 758 people in December 2024), driven by operational areas growth

### Core External Costs

- Maintenance costs decrease 0.9M€, mainly in electricity business
- Decrease in consultancy costs, partially offset by increase in other costs natures, such IT costs and general suppliers and services

### Non-core Costs

- Pass-through costs (costs accepted in the tariff) increased €0.2M

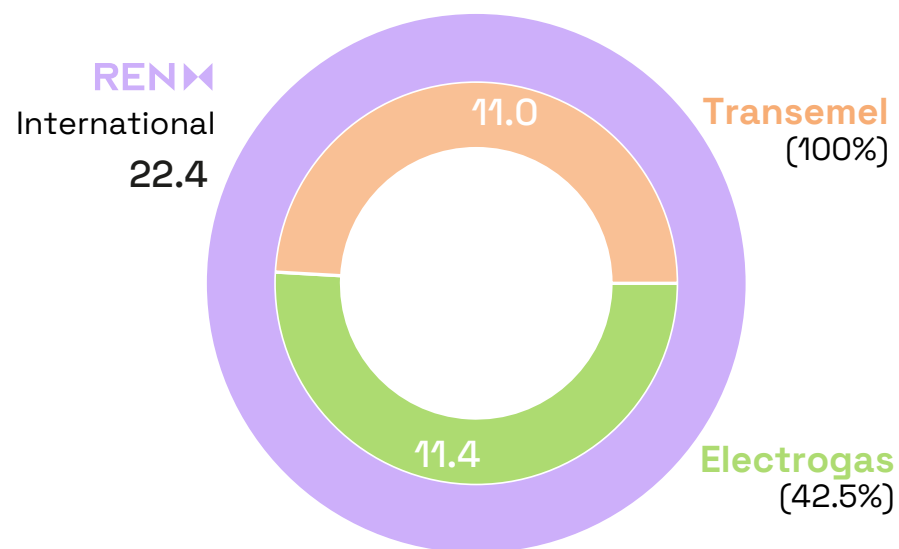
1. Calculated as OPEX minus pass-through costs (e.g., ITC mechanism, NG transportation costs, ERSE costs and subsoil occupation levies)

# CHILE HIGHLIGHTS

## INTERNATIONAL BUSINESS



### Contribution to EBITDA 2024 - €M




Solid performance from the Chilean businesses, contributing 4.1%<sup>1</sup> to total EBITDA in 2024

1. This value excludes the segment "Other" from the denominator, which includes REN SGPS, REN Serviços, REN Telecom, REN Trading, REN PRO and REN Finance B.V.


### Transemel (100%)

→ **EBITDA decreased YoY** mainly driven by one-off revenues correction in 2023

#### Revenues

**€16.8M** -€3.9M (-18.7%)   
2023: €20.7M

#### EBITDA

**€11.0M** -€4.5M (-29.2%)   
2023: €15.5M

### Electrogas (100%)

→ **EBITDA decreased YoY**, driven by lower revenues (lower tariff and lower transported volume)

#### Revenues

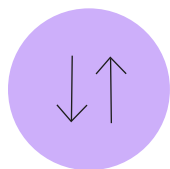
**€46.8M** -€2.1M (-4.3%)   
2023: €48.9M

#### EBITDA

**€41.5M** -€1.7M (-3.9%)   
2023: €43.2M

# BELOW EBITDA

Decrease in financial results, reflecting the increase in the average cost of debt, and decrease in taxes



## Depreciation & Amortization

€254.7M

+€1.5M (+0.6%)

2023: €253.2M

- Increase of €1.5M versus 2023, along with an increase in gross assets.



## Financial results

-€61.2M

-€20.7M (-50.9%)

2023: -€40.6M

- **Decrease in Financial results** (-€20.7M) to -€61.2M, mostly due to the increase in the average cost of debt to 2.7% (from 2.5% in 2023) and higher interest on tariff deviation (+€10.3M)
- **Decrease in Net Debt** by €228M to €2,521M (versus €2,748.7M in 2023).



## Taxes

€37.7M

-€33.3M (-46.9%)

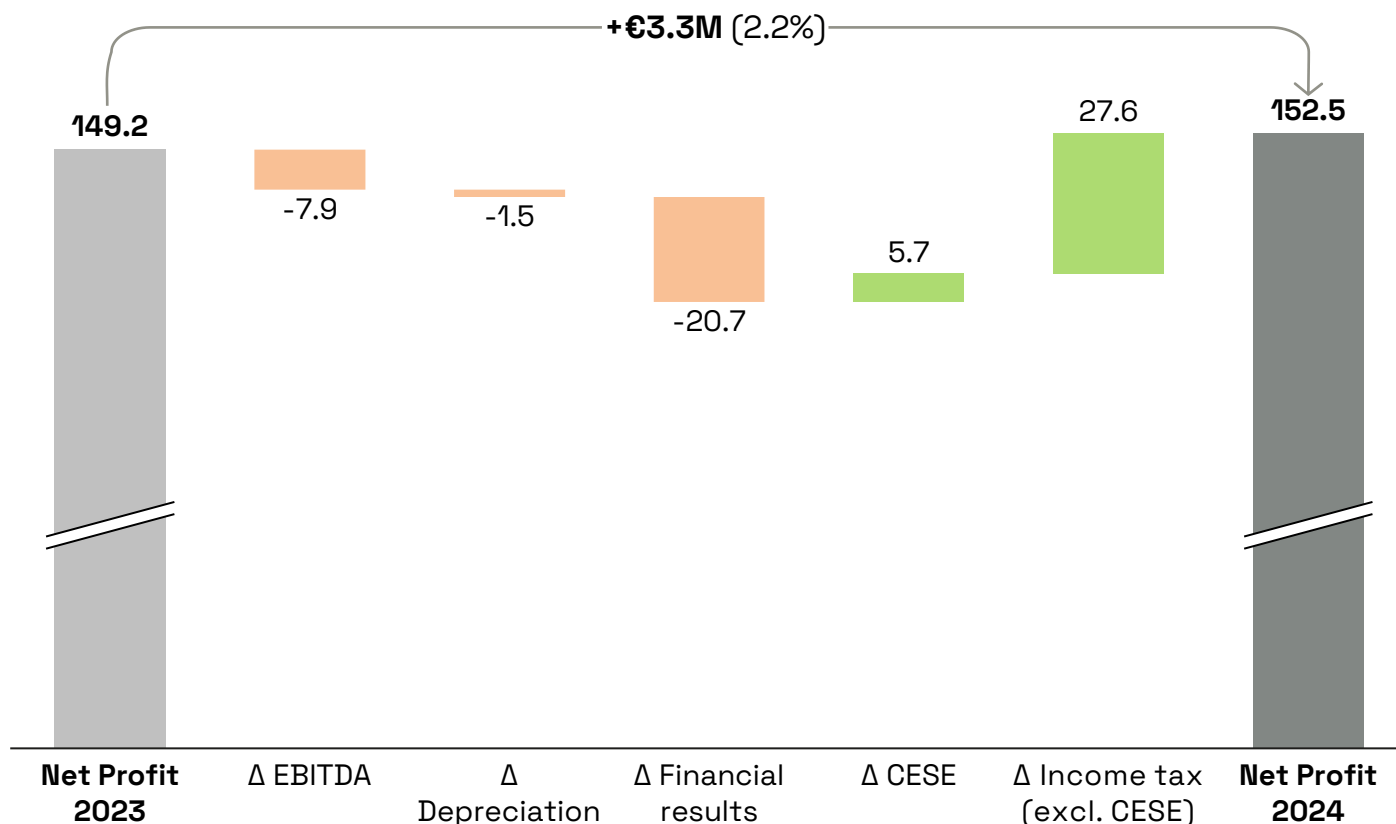
2023: €71.0M

- **Decrease in Income tax** (-€27.6M to €15.0M) reflecting non-recurring fiscal effect and lower EBT and **lower extraordinary levy** (-€5.7M to €22.7M), reflecting the recognition of gains following favorable decisions of Constitutional Court regarding CESE processes.
- Taxes in 2024 benefited from €5.1M of tax recovery of previous years (€1.8M in 2023).

# NET PROFIT

Net Profit increased as a result of lower taxes and CESE, despite lower Financial results and EBITDA

## Net profit evolution breakdown - €M



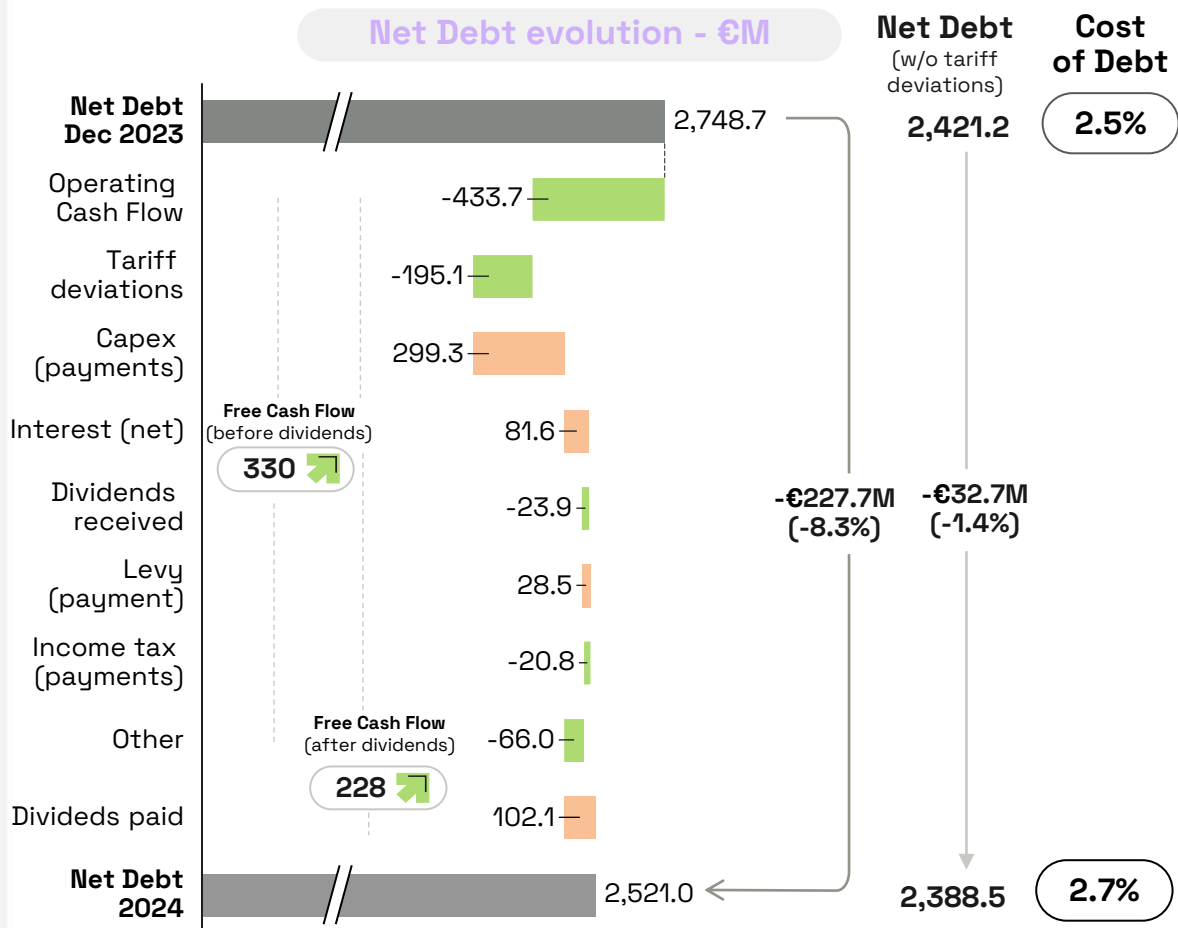
- **Decrease in EBITDA** reflecting the decrease in contribution of both domestic (-€2.6M) and international businesses (-€5.3M)
- **Negative effect** of €20.7M from **Financial Results** reflecting the higher cost of debt and the interest on tariff deviations
- **Decrease in taxes** of €27.6M reflecting non-recurring fiscal effect related to the capitalization of operational companies, and **lower CESE** (-€5.7M) given the recognition of gains following favorable decisions of Constitutional Court regarding levy legal processes.



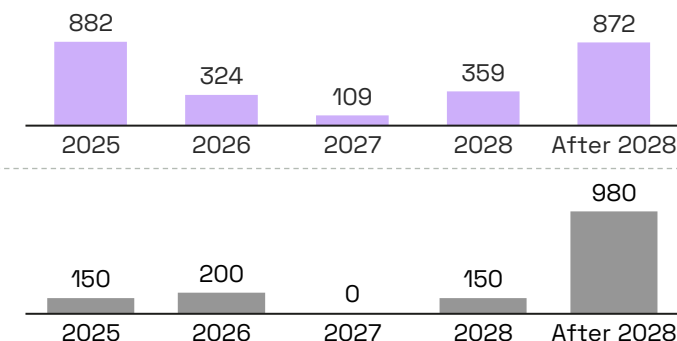
## DEBT

Net Debt decreased driven by tariff deviations inflows

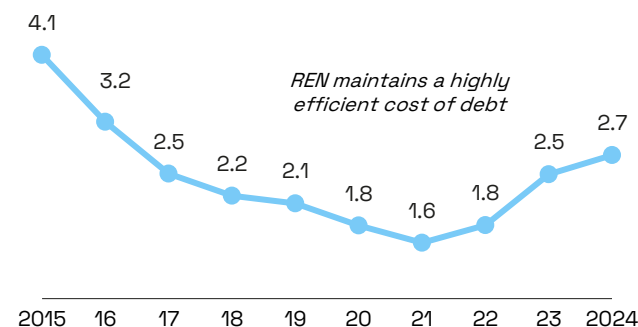
## Net Debt evolution - €M



## Adjusted Gross Debt Maturity - €M

Gross debt adjusted  
2,546<sup>1</sup>Average debt maturity  
5.2years<sup>3</sup>  
(including liquidity available)

## Cost of debt evolution (%)



## Rating agencies credit ratings

**STANDARD & POOR'S** **BBB** Stable outlook

**FitchRatings** **BBB** Stable outlook

**MOODY'S** **Baa2** Stable outlook

<sup>1</sup> Excludes effects of hedging on yen denominated debt, accrued interest and bank overdrafts | <sup>2</sup> Includes €1,480M of available commercial paper programs and loans, and also €80M of credit lines available (automatically renewed), and €40M of cash and cash equivalents | <sup>3</sup> The debt maturity was obtained in an exercise where all of REN's financial instruments, either currently issued or available to issue, are used.



# Strategic Plan Execution & Outlook

# STRATEGIC PLAN EXECUTION

In 2024, REN successfully delivered in line with the 2024-27 strategic guidelines

## STRATEGIC GUIDELINES 2024-27



**Reinforce our sustainability commitments**



**Enable the energy transition**



**Deliver sustainable profitable growth**

## KEY ACHIEVEMENTS DURING 2024

### → Emissions

Reduction of **57%** of scope 1 and 2 emissions (vs. 2019) and reduction of **28%** in scope 3 emissions (vs. 2021)

### → ESG Ratings

Improvement of ESG performance across multiple benchmarks, namely in Sustainalytics (from 18.5 to 15.1) and in CDP (from A- to A)

### → Governance

Strengthen the regulatory compliance structure by creating a Compliance Department

### → Investment

Increase in annual CAPEX by c. 51% compared to the 2021-23 annual average (from €244M to €368M)

### → Hydrogen and renewable gases

Infrastructure certified for the transmission, distribution, and storage of mixtures of hydrogen and natural gas

### → High Quality of Service

0.01 min of average interruption time in electricity supply and 100% of availability rate in gas

### → Credit Metrics

Maintenance of credit metrics consistent with an Investment Grade credit rating from Moody's, Fitch and S&P

### → Business Indicators

On track to meet the communicated P&L, net debt, and investment targets

### → Dividends

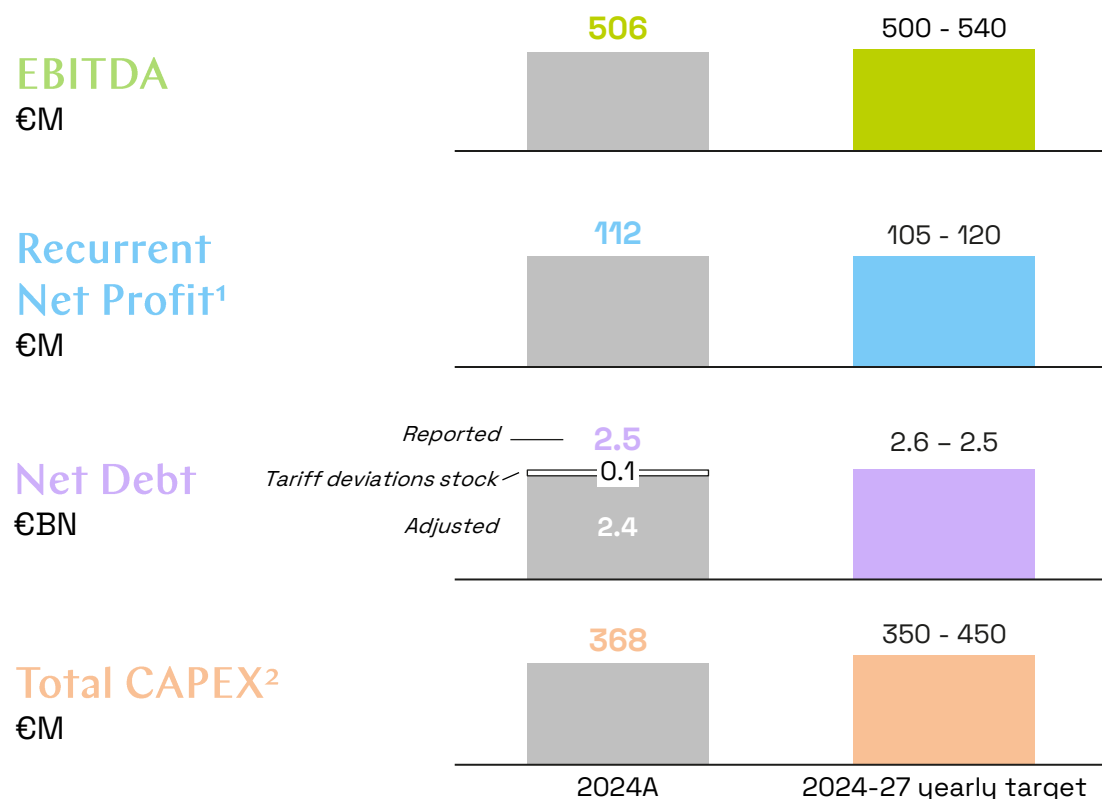
Continuation of the established biannual dividend distribution policy

# STRATEGIC PLAN TARGETS

During 2024, REN has successfully met its 2024-27 Business Plan targets

## KEY HIGHLIGHTS

### Comparison between 2024 Actuals and 2024-27 Business Plan Targets



**EBITDA was on target**, primarily driven by the **strong performance of the domestic electricity business**. As expected, the new gas regulatory model impacted the domestic gas transmission and distribution segments in 2024



**Recurrent net profit on track**, reflecting **robust EBITDA performance**, despite the anticipated increase in financial costs



**Net Debt aligned with the target**. Excluding the impact of tariff deviations, net debt would be below €2.5bn



**Total CAPEX within the BP annual target**, primarily due to **investments in the domestic electricity transmission network**, reflecting REN commitment with energy transition.

1. Excluding non-recurrent items: taxes recovery from previous years (€5.1M) and non-recurring fiscal effect related to the capitalization of operational companies (€35.9M) | 2. CAPEX at total costs (including capitalized own works); Includes Transmef's organic CAPEX | A: Actuals; BP: Business Plan

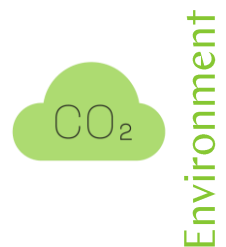


IV

# Shaping a Sustainable Future

# ACCELERATING OUR ESG COMMITMENT

Progress towards our targets



**-60%<sup>1</sup> Scope 1 and 2 emissions** reduction target by 2030 vs 2019

**-22%** in 2024

-57% vs 2019

**-30% Scope 3 emissions** reduction target by 2030 vs 2021

**-9%** in 2024

-28% vs 2021

**Carbon neutral** (scope 1 and 2) by 2040

**On track**



**> 1/3 of women in 1<sup>st</sup> line management positions** by 2030

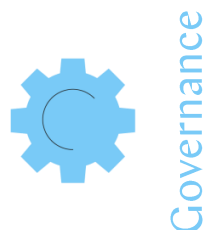
**46%** in 2024

**100% employees trained in ESG** by 2030

**97.8%** in 2024

**3M€ investment in communities** by 2027<sup>2</sup>

**550k€** in 2024






**ESG as key performance metric** across company (vs. for managers only)

**100% Green debt** by 2030

<sup>1</sup> Target updated from 55,3% | <sup>2</sup> Does not include compensation measures.




# ESG PERFORMANCE AT A GLANCE

INDICATOR		UNIT	2024	2023	YoY
 Environment	Energy consumption	MWh	1,280,746	1,201,527	⬆️ 6.6%
	Energy consumption (excluding electricity transmission losses and self-consumption)	MWh	173,018	186,265	⬆️ -7.1%
	Greenhouse gas emissions (scope 1 and 2) <sup>1</sup>	tCO <sub>2</sub> eq	112,167	142,858	⬆️ -21.5%
	Greenhouse gas emissions (scope 3)	tCO <sub>2</sub> eq	65,951	72,273	⬆️ -8.7%
	Intensity of greenhouse gas emissions (scope 1 and 2)	tCO <sub>2</sub> / GWh	1.07	1.31	⬆️ -18.2%
	Electrified fleet	%	62	49	⬆️ 13 p.p.
	Investment in environmental conservation	M€	12.6	11.6	⬆️ 8.6%
	Revenues aligned with EU Taxonomy	%	67.1	65.5	⬆️ 1.6 p.p.
 Social	CAPEX aligned with EU taxonomy	%	87.7	84.4	⬆️ 3.3 p.p.
	Women in 1 <sup>st</sup> line management positions	%	46	33	⬆️ 13 p.p.
	Community investment	k€	550	684	⬆️ -20%
	Employees with flexible working schedule	%	74	74	≡ -
 Governance	Employees trained in ESG	%	97.8	-	-
	Board independence	%	47	47	≡ -
	Women on the Board	%	33	33	≡ -
	ESG linked to compensation for the Executive Committee	%	15	15	≡ -
	Cybersecurity (Security Scorecard)	No	96/100	96/100	≡ -



# HIGHEST ESG STANDARDS

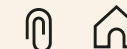
Improving our performance in international ESG scores

	 CDP	 S&P Global	 SUSTAINALYTICS	 MSCI	 ISS ESG
SCALE	D-A	0-100	100-0	CCC-AAA	D-A
SCORE	A <sup>★</sup>	63	15.1	AAA <sup>★</sup>	B
STRENGTHS	Business strategy, Emissions reductions initiatives, Governance, Opportunity disclosure, Environmental policies, Value chain engagement and Risk Disclosure	Transparency and reporting, Labor practices, Climate strategy, Occupational Health & Safety, Business ethics and Materiality	<b>Included in 2025 ESG Top-Rated Companies List</b>  Emissions, Occupational health and safety, Land use and biodiversity, Human capital, and Carbon	Biodiversity and land use, Carbon emissions, and Governance	<b>Prime Status</b>  Risk & Opportunities (Environment), Labor, Health, & Safety and Audit & Risk Oversight
YOY					
LATEST UPDATE	February 2025	December 2024	June 2024	March 2024	February 2025





# Closing Remarks



# CLOSING REMARKS

A year marked by significant investments and solid results, with the fulfillment of the 2021-2024 business plan and the progress toward renewable energy transition goals



**EBITDA**  
**€506.1M**

-1.5% versus 2023

- Lower operational performance in both domestic and international segments.



**CAPEX**  
**€368.4M**

+22.2% versus 2023

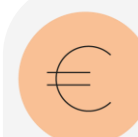
- CAPEX and Transfers to RAB acceleration in 2024, with REN remaining crucial in supporting energy policy and transition targets.



**Net Profit**  
**€152.5M**

+2.2% versus 2023

- Positive tax impacts and gains related with CESE, despite lower financial results.



**Net Debt**  
(w/o tariff deviations)  
**€2,388.5M**

-1.4% versus 2023

- Net Debt reduction despite the rise in the average cost of debt (2.7% versus 2.5% in 2023)
- Issuance of 300 million euros in green bonds.



**Dividend**  
**increase**

- The Board of Directors will propose at the General Shareholders' Meeting on 15<sup>th</sup> April the payment of an annual dividend of 0.157 cents per share (paid in two tranches), an increase of 2% on the 2023 figure
- REN intends to bring forward the implementation of the policy of increasing remuneration, in accordance with the 2024-2027 Strategic Plan, initially only planned for 2025.

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8. REN does not undertake to update the information and the forward-looking statements, particularly, to reflect any changes in REN's expectations with regard thereto or any changes in events, conditions or circumstances on which any such statement is based.

# CONTACTS

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at [www.REN.pt](http://www.REN.pt)

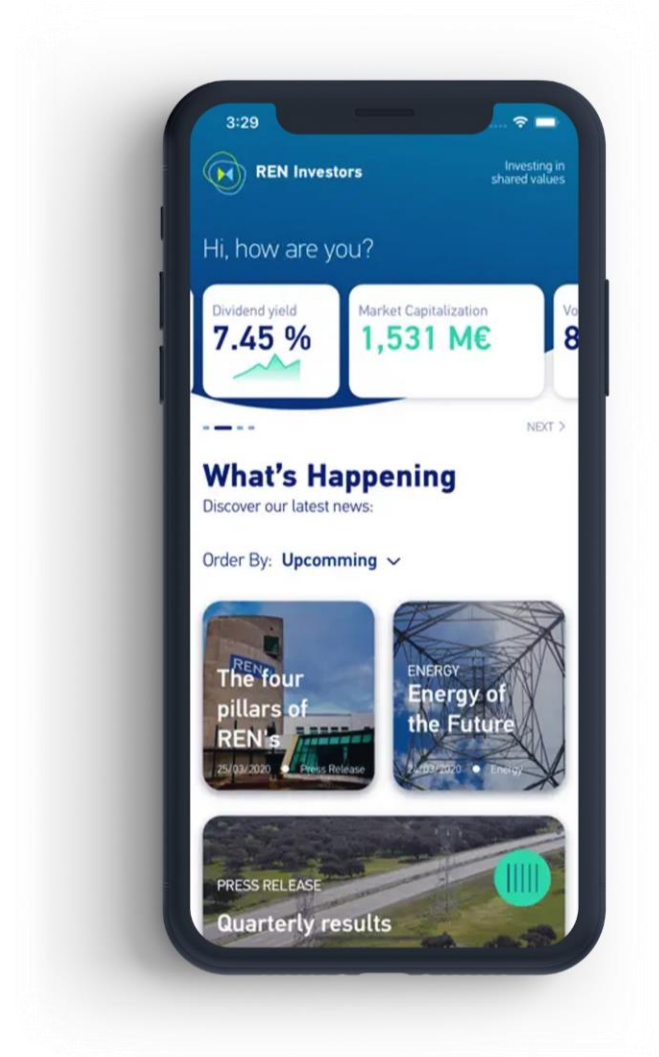
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# Results Presentation 2024

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