Corporate presentation

April 2025



Key messages



Exclusive TSO in Portugal Focused in Portugal with growth opportunities in Chile



Operational excellence

Highly efficient and reliable player, committed to innovation and technology



Stable business context

Stable regulatory context with long term contracts



Solid results

Strong financial discipline leading to attractive shareholder returns



New strategic cycle 2024-27

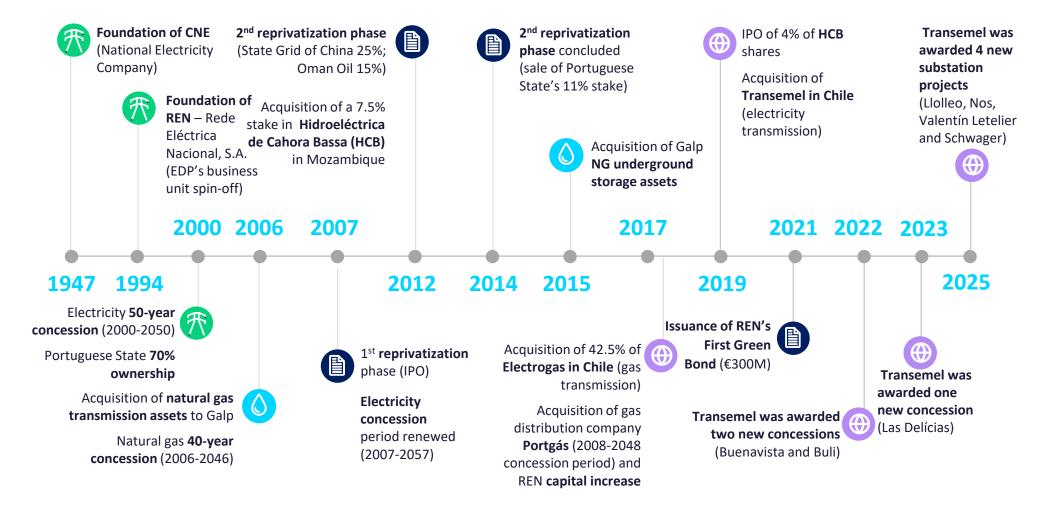
Enabling the Energy Transition, reinforcing our sustainability commitments and delivering sustainable profitable growth

Exclusive TSO in Portugal Focused in Portugal with growth opportunities in Chile

STABLE BUSINESS CONTEXT

4. SOLID RESULTS

70-year track record as a leading energy infrastructure operator focused in Portugal



3. STABLE BUSINESS CONTEX

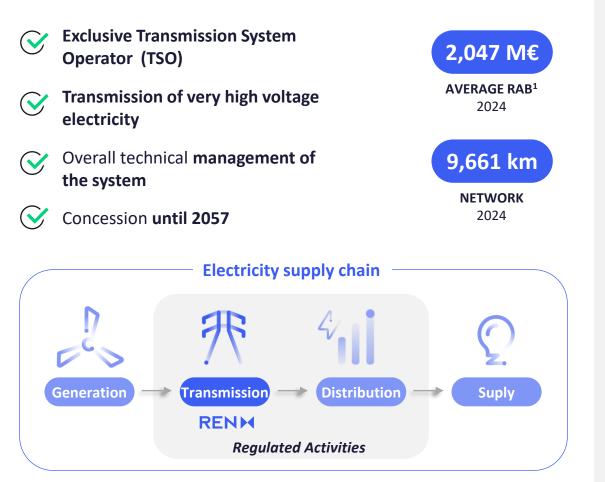
Exclusive TSO and largest gas DSO in Portugal, with international presence





3. STABLE BUSINESS CONTEX

Portugal's electricity transmission and system management activity



1. RAB: Regulated Asset Base; Excludes hydroland (for historical reasons, besides transmission and system management assets, REN owns lands alocated to hydro power plants which are in public hydric domain)



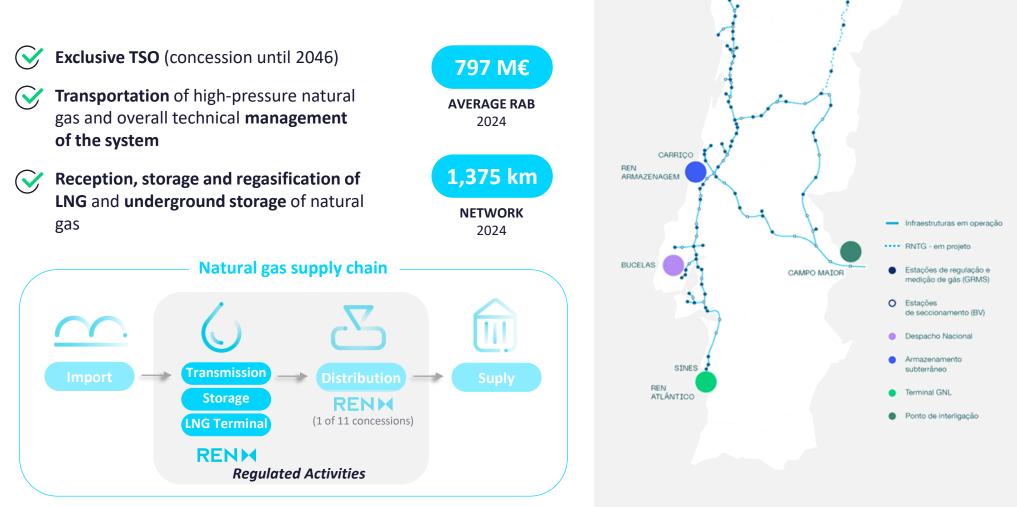
National Electricity Transmission System

3. STABLE BUSINESS CONTEXT

4. SOLID RESUL

VALENCA

The only player in Portugal's gas transmission activity



Acronyms: RAB - Regulated Asset Base CORPORATE PRESENTATION

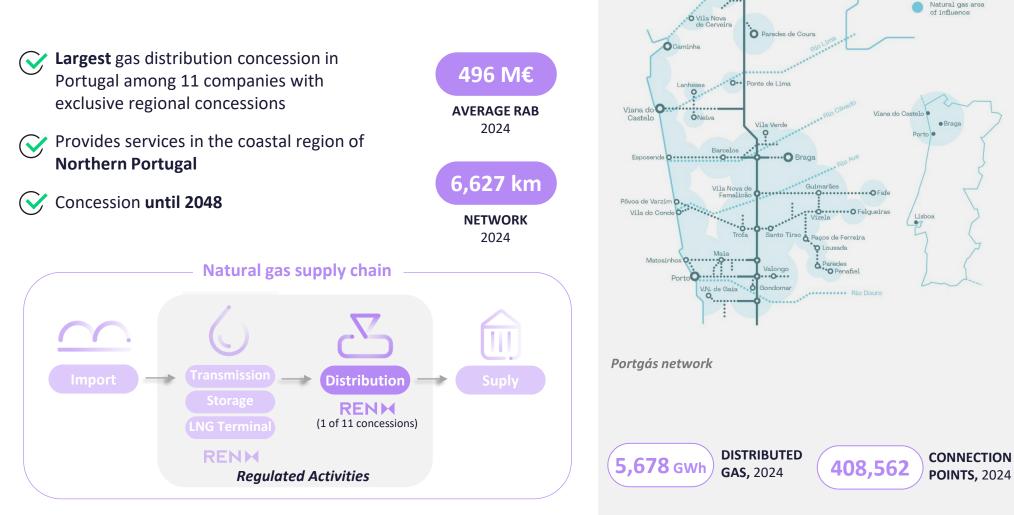
. STABLE BUSINESS CONTEXT

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Transmission network

Distribution network

Largest player in Portugal's gas distribution activity



Telecommunications business carried through **REN** Telecom and strong IT infrastructures

REN Telecom

- Public telecommunications network operator since 2002
- Leverage the existing surplus of **secure** telecommunications network capacity in the electricity and gas backbones
- Services provided include rental of fibre optics, data transmission, data centres, maintenance, projects and consulting

Strong IT infrastructures

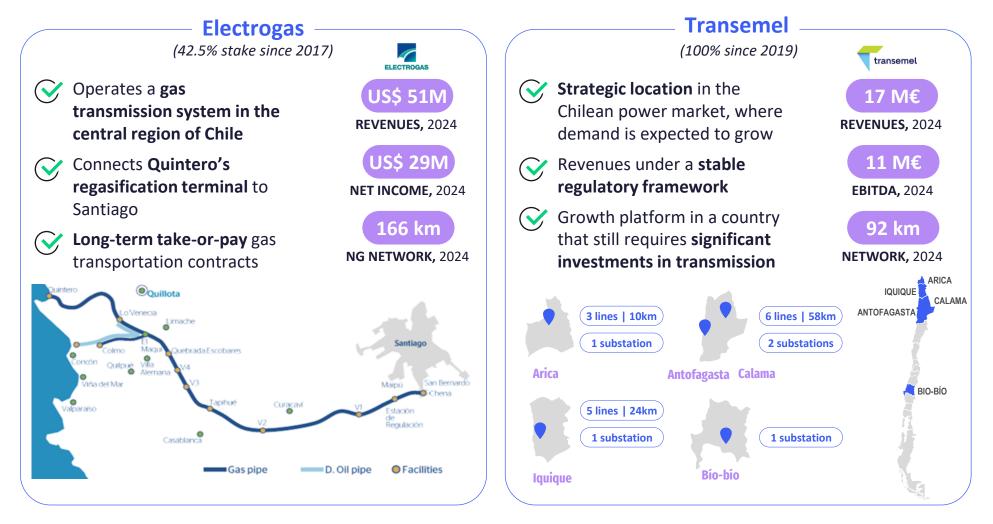
- Data Centers in different locations
- **Redundancy** with emergency dispatch centers





3. STABLE BUSINESS CONTEX

Growing its international presence in the Chilean energy transmission business



Operational excellence Highly efficient and reliable player, committed to

innovation and technology

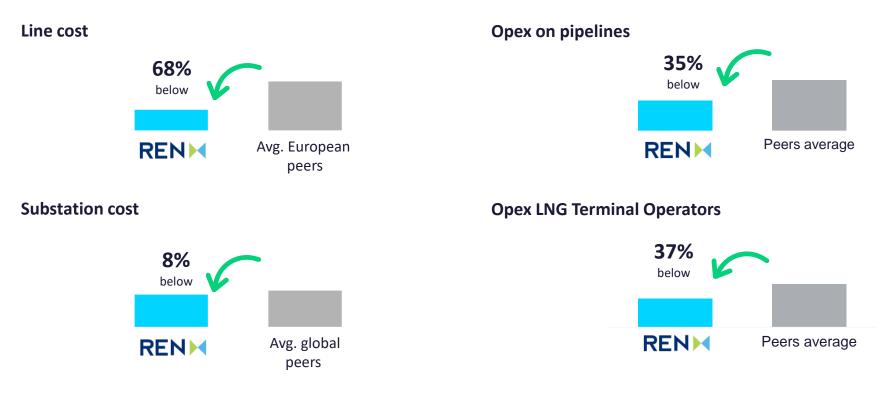
S. STABLE BUSINESS CONTEXT

Natural Gas Transmission

Amongst the most efficient TSO's with superior service quality in international benchmarks

Electricity

Service level in line with or outperforming peers

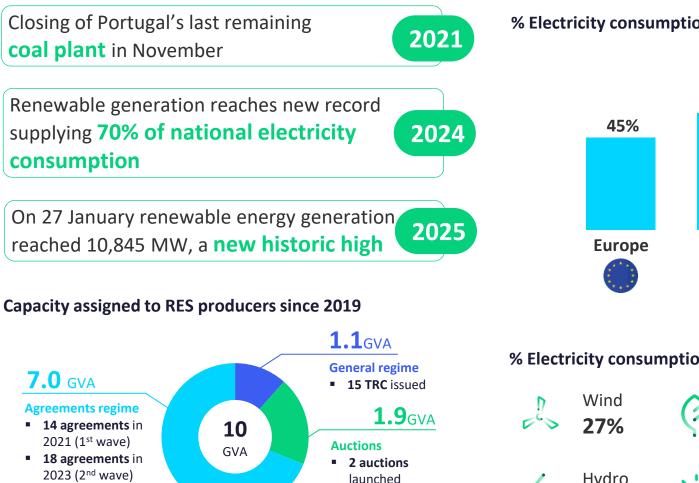


Source: ITOMS 2023, published in 2024 - International benchmark of European, American, Asian and Australian transmission operators; Gas transmission benchmarking initiative 2023, published in 2024; LNG receiving terminals benchmarking 2023, published in 2024

Enabling a renewable future



70%²



% Electricity consumption from renewable sources¹

57%

Spain Portugal % Electricity consumption by source³ **Biomass** Gas 6% 9% Hydro **Photovoltaics** 28%

1. Data from Eurostat from 2023; 2. Data from REN from 2024; 3. Data from REN from 2024; energy imported represents 20% and is considered as a separate/additional source Acronyms: TRC - Capacity Reservation Certificates

in 2021

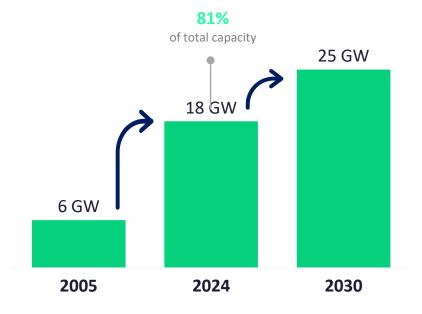
CORPORATE PRESENTATION

. STABLE BUSINESS CONTEXT

REN secured green transformation in Portugal



Installed capacity of renewables



REN's investment of >3.1B€ to electricity grid maintenance and expansion since 2005, allowed Portugal to be a clear leader in EU (~50% of electricity volume from green sources in 2020 for Portugal vs. ~35% for Europe)

REN kept a stable and reliable service

1.2 Bn€ Domestic capex in 2020-24



78 days of 100% renewable energy in 2024

0.00 min of gas supply interruption duration per offtake in 2024





0.01 min of electricity average interruption time in 2024

Leverage REN's DNA of innovation and energy transition

Consolidation of innovation results through a strong

innovation culture

Key projects in 2024



Quality and business continuity

Smart and digital networks and operations



Sustainable development and energy transition



New business

35

RESEARCH, DEVELOPMENT AND INNOVATION PROJECTS **UNDERWAY** | 2024

- Pilot project on gas pipeline monitoring with fiber optic sensing
- Use of robots to clean electrical substations and gas stations
- Pilot project for the use of fixed-wing drones
- Satellites in asset monitoring
- TransForm Agenda for the digital transformation of forestry value chains
 - EDFOS Distributed Fiber Optic Sensing for detecting collisions in power lines Very High Voltage (MAT)

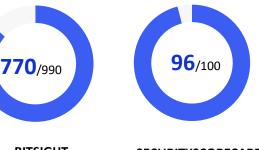


Ensuring the integrity of critical systems



REN has obtained ISO 27001 certification and the **Digital Maturity Seal**



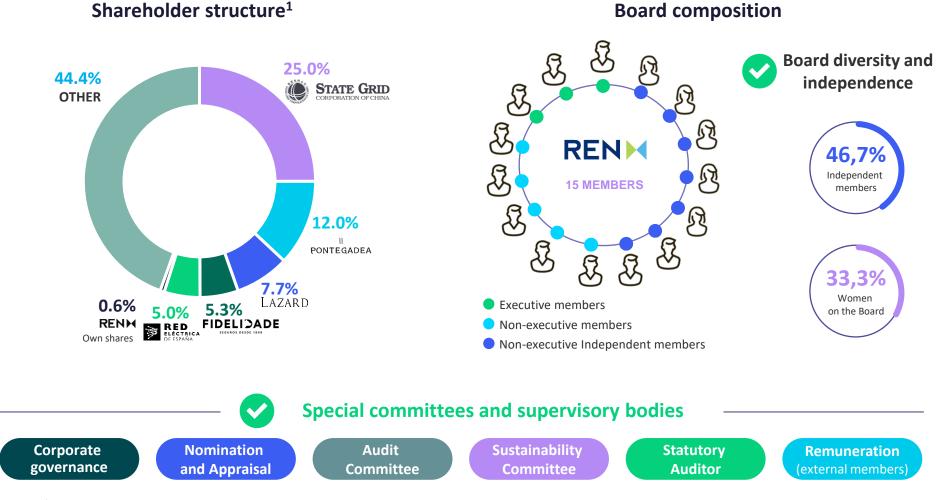


BITSIGHT Redes Energéticas Nacionais -Corporate

SECURITYSCORECARD **REN - Redes Energéticas** Nacionais – SGPS, S.A.

Solid shareholder base with best-in-class corporate governance





1. February 21st, 2025; Ownership and voting rights are limited to 25% maximum

CORPORATE PRESENTATION

REN remains committed to the highest ESG standards





Climate |Recognition by the Financial Times as European Climate Leaders in 2024; Installation of 2.8 MW of self-consumption systems in 2024 (photovoltaic and solar thermal) reaching 4.7 MW; REN's infrastructure certified for transporting and storing hydrogen-natural gas blends

Forest | Implementation of nature-based solutions and reforestation with native species

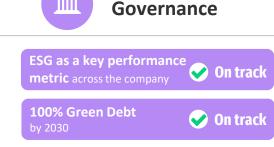
Mobility | Fleet electrification (62% in 2024 vs 49% in 2023)



Gender equality | In 2024, REN exceeds the target of 1/3 of women in first line management positions

Local communities | REN donated 5 vehicles in 2024 to fire departments, teams of civil protection of municipalities and other entities





Ethical and anti-corruption culture | REN set the objective of achieving certification according to the ISO 37001 standard for anti-corruption management systems; REN created a Compliance area in 2024

Sustainability governance | REN created in 2021 a Sustainability Committee at Board level, which held 3 meetings during 2024

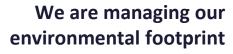


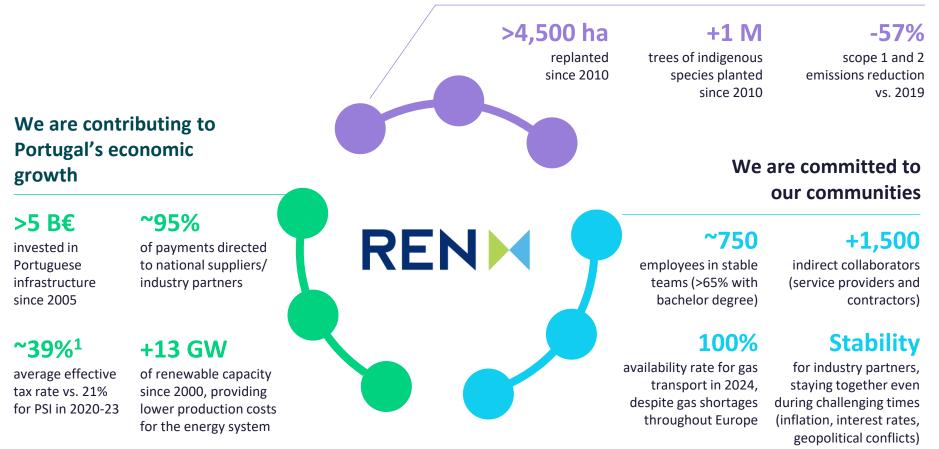
CORE

Good performance in international ESG scores but with ambition to do more

	Scale	Score	Strengths	Latest assessment
S&P Global	0-100	63	Innovation, environmental reporting, and social reporting	December 2024
CDP	D-A	A	Governance, business strategy, financial planning, scenario analysis, and scope 1 and 2 emissions	February 2025
	100-0	15.1	Emissions, occupational health and safety, land use and biodiversity, human capital, and carbon	June 2024
MSCI 🛞	CCC-AAA	AAA	Biodiversity and land use, carbon emissions, and governance	March 2024
ISS ESG⊳	D-A	В	Community outreach, occupational health and safety	February 2025

REN deliver reliable and consistent value to all stakeholders





Stable business context

Stable regulatory context with long term contracts.

Fully regulated domestic business



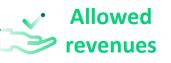
RENM Regulatory framework

Stable regulatory framework

- 4-year regulatory periods, for electricity and natural gas respectively, during which the relevant parameters remain stable
- Stability is a guiding principle of the regulation

O No consumer C credit risk

- Tariff revenues are not dependent on State payments
- Transmission/transportation operators do not have consumer credit risk



- Allowed revenues assure cost of capital remuneration and recovery of costs through revenue cap (allows REN to obtain efficiency gains by being below the revenue cap set by the regulator)
- Earned via tariffs charged to final consumers by suppliers

Key regulatory stakeholders

 Ministry of Environment and Climate
 Action | Setting the energy policies and their implementation

• ERSE | Energy independent regulator, responsible for setting tariffs

DGEG | Design policies on energy and geological resources

Introduction of **TOTEX** regulation in the electricity business



REN's domestic allowed revenues breakdown

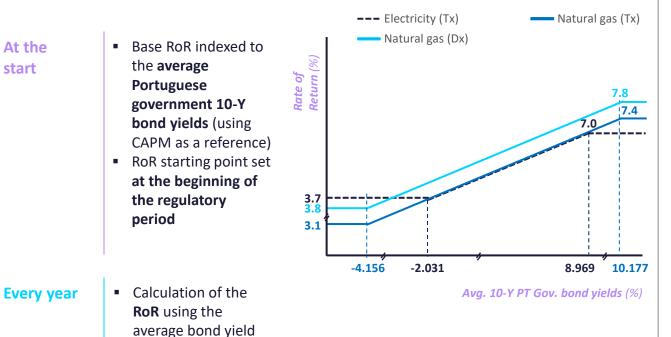
Electricity 2022-25 ¹	Natural Gas 2024-27			
Revenue Cap for TOTEX (CAPEX ² + OPEX)Efficiency Sharing MechanismIncentives	Return on RAB (RAB x RoR)•D&A Recovery•Opex Recovery			
 Fixed annual amount over the regulatory period to cover the defined annual spread from the defined metrics⁴ Return on RAB, D&A reference return is shared / recovered from consumers at the end of the period RoR is indexed to 10y PGB yields + a 0.75 premium for efficient assets pre-2022 Opex recovery and D&A recovery for assets post-22 evolve with volume drivers³ and inflation, with an efficiency factor of 1.5% Fixed annual amount over the defined metrics the defined metrics the defined metrics the end of the period RoR is indexed to 10y PGB yields + a 0.75 premium for efficient assets pre-2022 Opex recovery and D&A recovery for assets post-22 evolve with volume drivers³ and inflation, with an efficiency factor of 1.5% 	 d on RAB: Gas Tx and Gas Dx regulated assets. Evolves in line with capex execution RoR: defined individually for Gas Tx and Gas Dx. Evolves with 10y PGB yields Depreciation of Regulated Asset Base, net of subsidies Depreciation of Regulated Asset Base, net of subsidies Gas Efficiency Factors Transportation, LNG and Storage: 1.0-2.09 Distribution: 1.5% 			

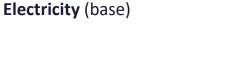
1. Only for Electricity Transmission Activity (excludes System Management activity); 2. Underlying RAB evolution for the period was forecasted by the regulator (ERSE) based on the approved investment plan; 3. €/ km of network and €/ MVA connected by producer; 4. Equivalent interruption time (TIE: Tempo de Interrupção Equivalente), Network and equipment availability (TCD: Taxa combinada de disponibilidade) and Interconnection capacity

Transparent and stable return mechanism



RoR indexation mechanism



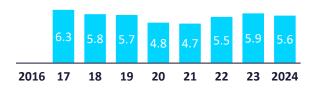




RoR evolution, %



Gas Distribution

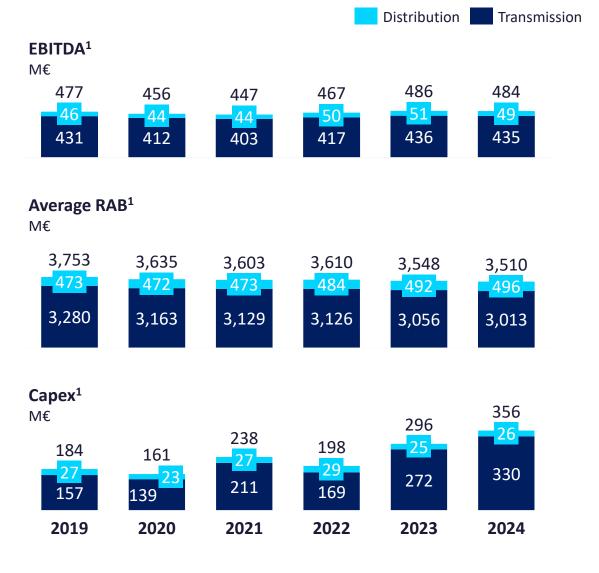


New gas regulatory period 2024-27

- Base RoR set at 5.30% and 5.70% for transmission and distribution, respectively (implied 10y PGB of 3.177%). Minimum and maximum RoR was set at 3.1% and 7.4% for Transmission and 3.5% and 7.8% for Distribution
 - RoR / 10y PGB relation of 0.3 (i.e., 1% change in RoR reflects a 3.3% change in 10y PGB)

Stable financial performance in domestic business

The regulatory framework provides REN with stable results



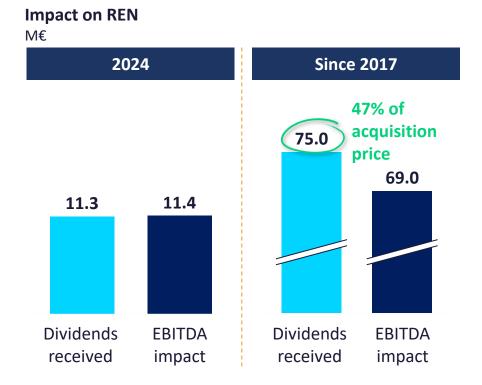
1. Domestic business Acronyms: RAB - Regulated Asset Base CORPORATE PRESENTATION **EBITDA**

International gas transmission business very stable

Electrogas business has high EBITDA margins and low capex requirements...

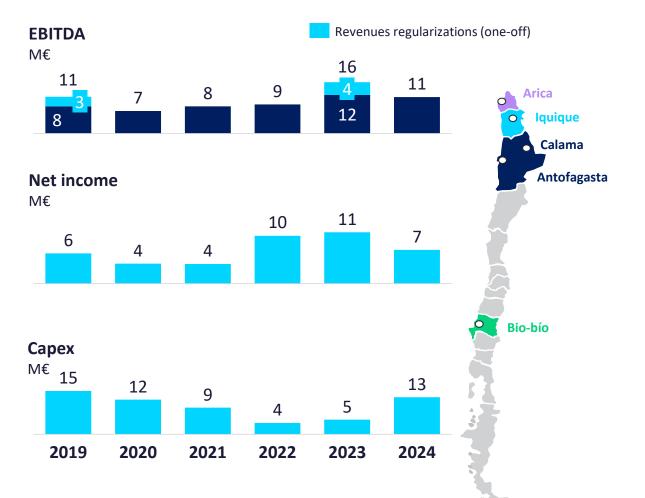


...with positive impact in REN's results



International electricity transmission business with

Transemel's results are expected to grow reflecting strong expansion capex plans

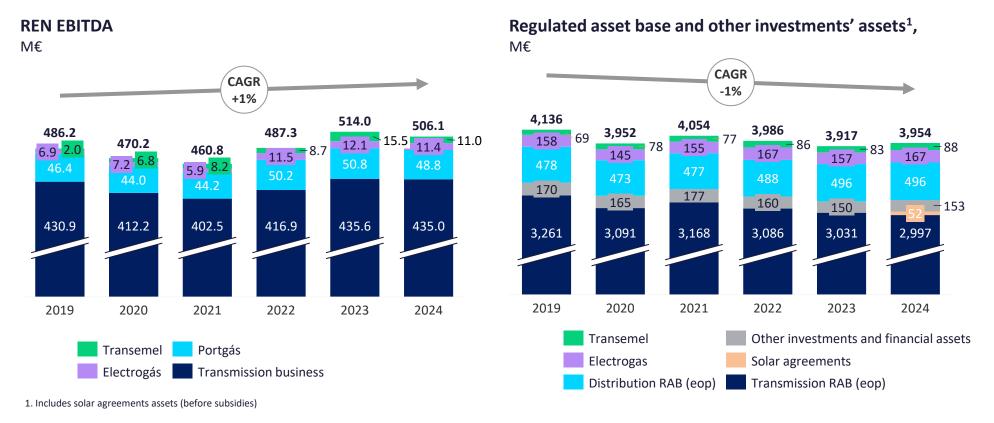


Strong operational performance and stable asset base





New businesses allow for an overall asset base stabilization and sustainable operational results, despite mature domestic transmission business



A.D

Solid results

Strong financial discipline leading to attractive shareholder returns

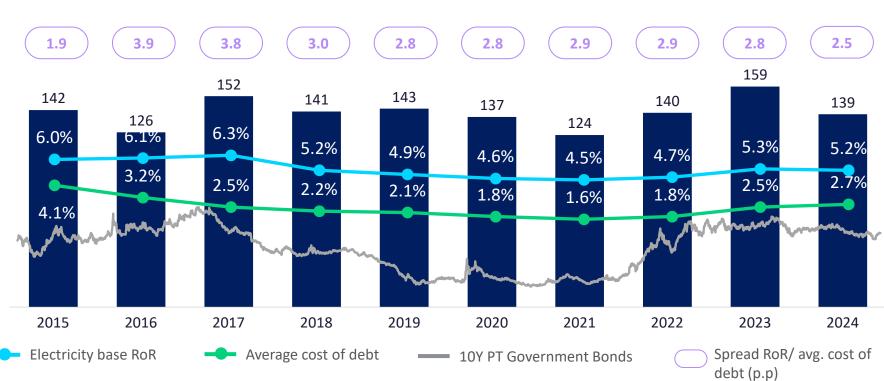
Despite some volatility in 10y Portuguese Government Bonds,

REN has been able to maintain a stable net income

Stable net income

Net income¹

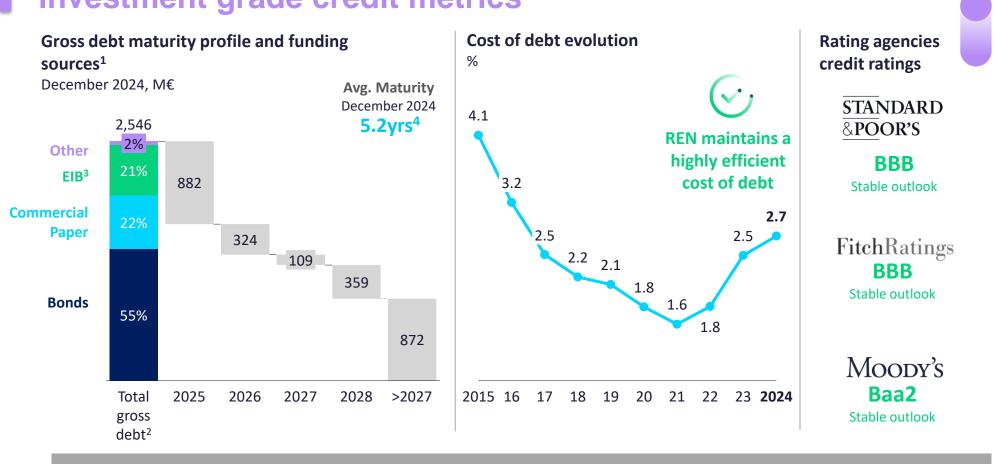
M€



1. Excluding extraordinary levy since 2014, and non recurring fiscal effect in 2023 and 2024 Source: REN $\,$

. STABLE BUSINESS CONTEXT

Balanced credit profile with investment grade credit metrics



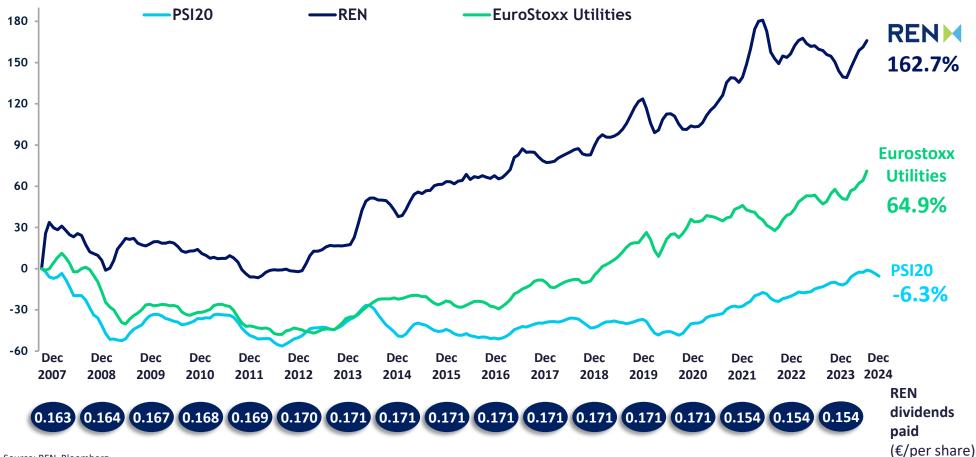
REN debt management priorities are **cost of debt optimization** and **net income protection** achieved through a **flexible funding structure** and **adequate liquidity position**

1. Fixed/variable rates:60%/40%; 2. Adjusted by interest accruals and hedging on yen denominated debt; 3. European Investment Bank; 4. Includes liquidity available; The debt maturity was obtained in an exercise where all of REN's financial instruments, either currently issued or available to issue, are used

Delivering compelling returns to shareholders

Cumulative Total Shareholder Return¹ since REN's IPO

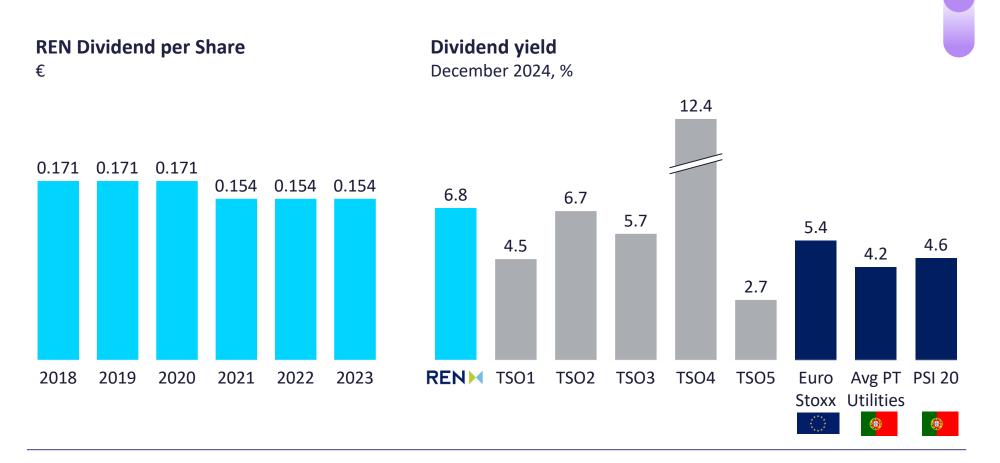
Indexed from 100



Source: REN, Bloomberg

1. Total Shareholder Return = (Stock price end of period - Stock price beginning of period + Dividends) / Stock price beginning of period;

Stable and attractive dividend per share



REN has delivered stable and attractive remuneration to its shareholders

New strategic cycle 2024-27

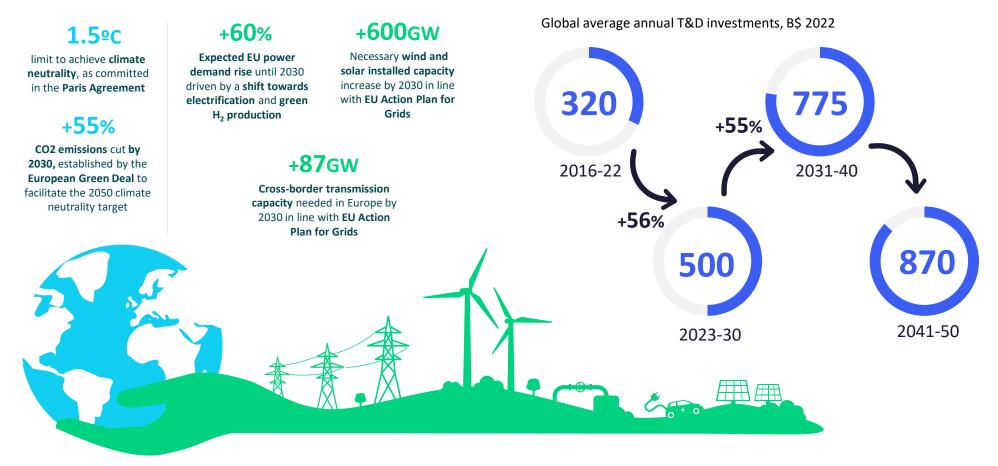
Enabling the Energy Transition, reinforcing our sustainability commitments and delivering sustainable profitable growth

The transition will not happen without grids

The Energy Transition is imperative with the energy sector to play a vital role



The world is moving to tackle climate change



Reinforcing our sustainability commitments

Stepping-up ESG targets Fostering people excellence

Enabling the Energy Transition

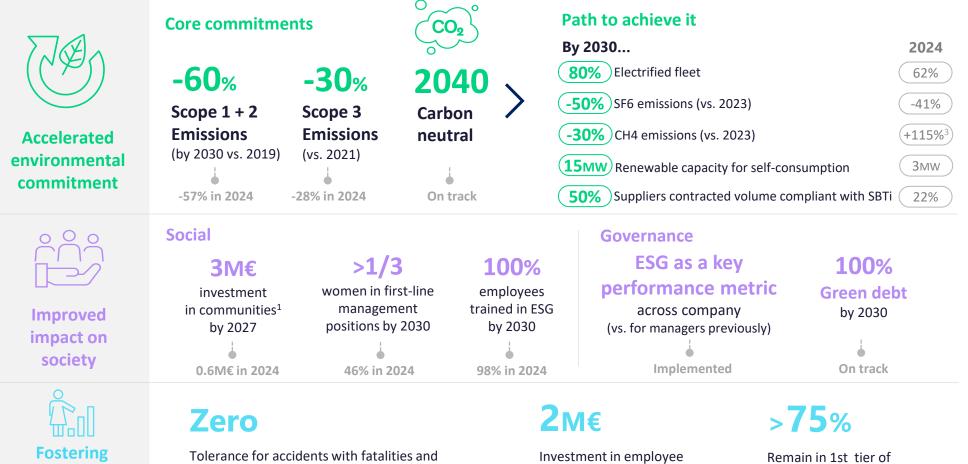
Executing on the electricity transmission growth Unlocking the role of green gases Consolidating growth in Chile

Delivering sustainable profitable growth

Growing our asset base sustainably Maintaining strong credit ratings Ensuring attractive returns to our shareholders

REN Our Strategy 2024-27

Reinforcing our sustainability commitments



 Fostering
 Tolerance for accidents with fatalities and

 internal people
 technical incidents that could result in fatalities

 excellence
 Excellence

capabilities by 2027 0.7M€ in 2024

Achieved in 2024

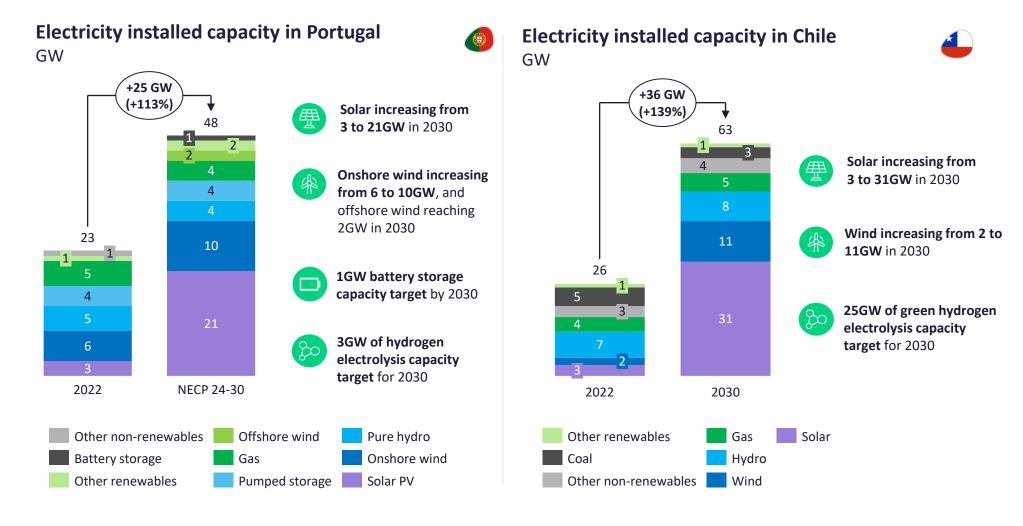
employee satisfaction²

1. Not including compensation measures; 2. Employee Satisfaction question: "I'm satisfied in working for REN"; 3. A adoção de metodologias mais rigorosas e a maior frequência de monitorização resultaram num aumento das emissões em 2024, tendência que se espera decrescente pelo conjunto de iniciativas já implementadas.

STABLE BUSINESS CONTEXT

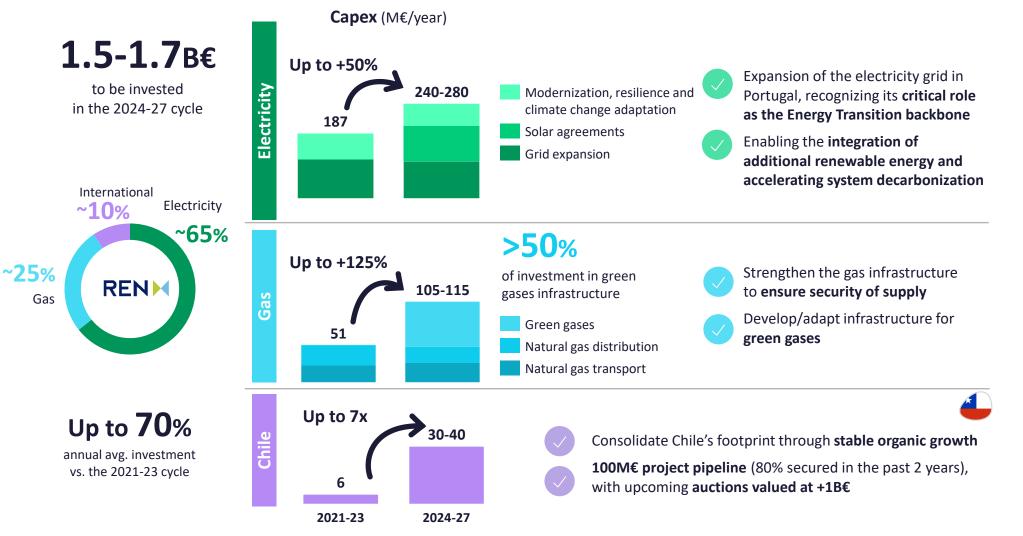
We are positioned in the two leading regions of the energy transition path





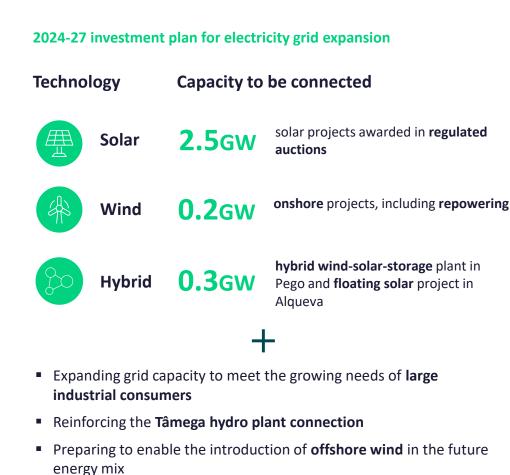
CORPORATE PRESENTATION

Stepping-up our investment up to 70% over 2021-23 cycle



STABLE BUSINESS CONTEXT

Connecting Portugal's ambitious portfolio of new renewable projects and unlocking green gases



Gas infrastructure



Pursuing the development of **regional H2 valleys**

Developing **2 new H2-ready storage caverns** to ensure security of supply

Adapting the grid infrastructure for **H2 blending**

Assessing Portugal's integration into the H2Med corridor¹



On track to connect Portugal's first biomethane plants to the grid this year

Actively seeking for partnerships to connect producers and support them throughout their project development phase

~**15**km

sines H2 valley dedicated pipeline

+**1.2**TWh

new caverns gas storage capacity

10% target H2 blending

+**0.4**TWh

biomethane capacity connected to the grid by 2027

1. Not considered in 2024-27 Investment Plan

CORPORATE PRESENTATION

Digitalization, innovation and the regulatory framework will be key in the new cycle



We will leverage digitalization and innovation to enable and empower our operations

+60M€

spending¹ in digital and innovation initiatives in 2024-27



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New business models

- Digital tools to improve system operations and flexibility management
- Augmented and Virtual Reality solutions
- Drone, satellite and linear assets monitoring
- AI for predictive maintenance
- Automated robots
- TransForm agenda
- **Distributed Fiber Optic Sensing**
- Sustainable Substations
- Telco and Data Centers
- Speed-E

Regulation will be key in the next investment cycle to ensure among others...



Returns aligned with system goals, promoting system flexibility and creating value

for the society

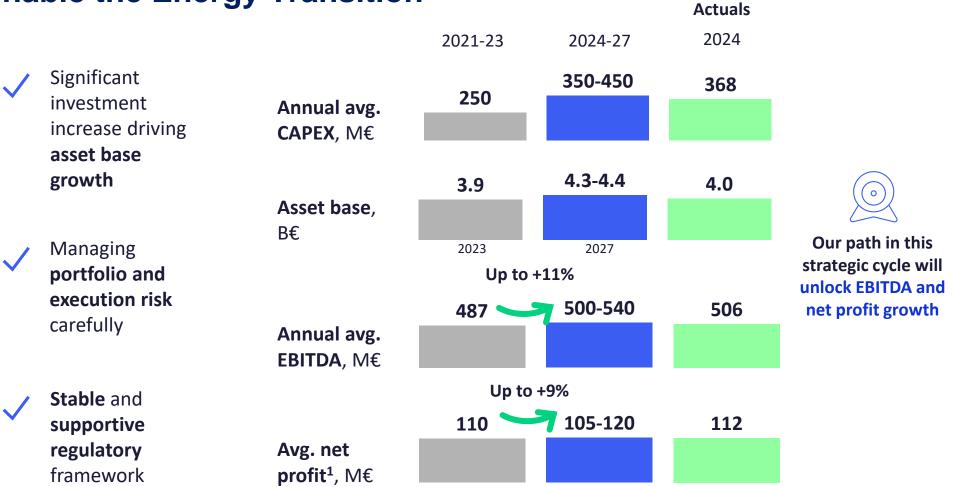


Stable parameters and adequate remuneration for increased investment to enable the Energy Transition



Suitable incentives and efficiency targets to drive operational excellence, and asset availability

Firm commitment to strong fundamentals, fueled by significant investment growth to enable the Energy Transition



Solid credit metrics and attractive and sustainable dividend policy



				Actuals	
		2021-23	2024-27	2024	
Committed to increase		0.154	0.163	0.157	
the dividend per share at 2% CAGR until 2027	Dividend,				
at 2% CAGK until 2027	€/share		2027		Dividend increase
100% new bond funding to be green		2.7-2.4	2.6-2.5	2.5	
, , , , , , , , , , , , , , , , , , ,	Net debt , B€				already started in
Funding needs fully covered for the next >2 yrs	D£				2024, one year ahead of the
>5 years debt maturity		12-14%	13-15%	15%	business plan
from 2025 onwards	r FFU/Nel				

Predictable, sustainable and attractive dividend policy

Prudent debt management and commitment to maintain investment grade rating

1. Range encompassing methodologies from the different rating agencies

2024 Results



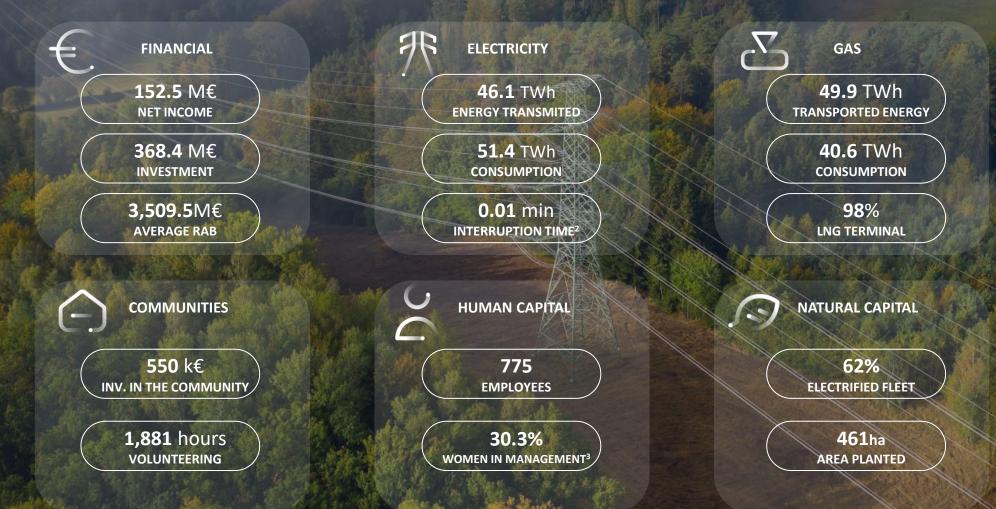
		INDICATOR	2023	2024	∆ 23/24	
		EBITDA ¹	514.0	506.1	-7.9	-1.5%
	Results	Net financial income ¹	-40.6	-61.2	-20.7	-50.9%
		Net income	149.2	152.5	3.3	2.2%
		Recurrent net income	125.0	111.6	-13.5	-10.8%
兲	Investment	CAPEX ²	301.5	368.4	66.9	22.2%
		Transfers to RAB ³	222.6	296.1	73.5	33.0%
		Average RAB	3,547.8	3,509.5	-38.3	-1.1%
		Net debt	2,748.7	2,521.0	-227.7	-8.3%
	Debt	Net debt (excluding tariff deviations)	2,421.2	2,388.5	-32.7	-1.4%
		Average cost of debt	2.5%	2.7%	0.3p).p.

1. Includes the reclassification of costs with Financial Transmission Rights from Net Financial Income to EBITDA; 2. Capex includes direct acquisitions; 3. Transfers to RAB (at historic costs) includes direct acquisitions RAB related:

Acronyms: RAB - Regulated Asset Base

Note: Values in millions of euros unless otherwise stated

REN at a glance¹



1. 2024 figures; 2. Average interruption time excluding interruptions by fortuitous or force majeure and exceptional events; 3. 1st and 2nd line management Acronyms: RAB - Regulated Asset Base