



INDEX













KEY MESSAGES – FINANCIAL



€256.6M

-0.5% versus 1H24

EBITDA

EBITDA remains in line with 1H24, with:

- A reduction in domestic performance (-€1.6M vs 1H24), driven by the increase in core OPEX (+€2.5M) and decrease in assets and OPEX remuneration (-€0.5M), and increase in other revenues (+€1.5M)
- Increase from the international business contribution (+€0.3M).



€65.7M

+35.2% versus 1H24

Net Profit

Net Profit increase mostly due to:

- Higher financial results (+€5.2M)
- Lower taxes reflecting essentially fiscal effects (-€15.5M) and recovery of previous years taxes (-€3.4M).
- Recent positive news on CESE



€2,307.3M

-4.9% versus 1H24

Net Debt (w/o tariff deviations)

- Net debt (excluding tariff deviations) recorded a 4.9% reduction in 1H25 in parallel with a slight decrease in average cost of **debt** to 2.66% (versus 2.78%)
- Including tariff deviations, Net Debt reached €2,399.5M (a decrease of 10.5% vs 1H24).



€150.0M

+10.8% versus 1H24

CAPEX

- CAPEX increased by 10.8% in 1H25, reflecting mostly positive impacts from the domestic sector of electricitu
- Transfers to RAB accelerated, with a growth of €20.4M (€50.3M in 1H25 versus €29.9M in 1H24).

KEY MESSAGES – OPERATIONAL



Renewable energy sources

77.3%

- Renewable Energy sources reached 77.3% of total supply in 1H25, with hydro representing 36%, wind 26%, solar 11% and biomass 5%
- **Electricity consumption registered** an increase of 2.2% versus 1H24
- Natural gas consumption increased 10.1%.



Innovation remains a priority

REN maintains a strong focus on innovation, with particular emphasis on areas such as digitalization, artificial intelligence, robotization, sustainability, the circular economy, and the integration of renewable gases.



Reinforce Sustainability commitments

- Iberian Peninsula blackout in 28 April (following the blackout and in response to supply security concerns, CCGT usage increased resulting in a substantial rise in Scope 2 emissions)
- REN was recognized as one of the Climate Leaders in Europe for 2025 bu the Financial Times
- REN honoured by the Covilhã Fire **Brigade**
- **CDP Supplier Engagement** score improves from B to A



Regulation Highlights

- **REN Gás** appointed as **provisional** Portuguese entity in charge for planning, develop and manage the future national hydrogen infrastructure
- ERSE approved pilot project to test the first H2 Blending Station in RNTG
- Agenda H2 Green Valley still waiting for decision on project review and H2MED project studies continue to be developed
- Announcement of the Clean Industrial Deal and Action Plan for Affordable Energy
- Public Consultation on the EU Grid **Package**







BUSINESS HIGHLIGHTS

In the first half of 2025, service quality levels and overall availability remained high. Renewable energy sources in consumption supply reached 77%



26.2TWh

Consumption 1H24: 25.7TWh



2.41%

Energy transmission losses

1H24: 2.47%



9,716km Line length

1H24: 9,467km



249km (2.6%)

77.3%

Renewables in consumption supply

1H24: 82.1%



0.01min¹

Average interruption time 1H24: 0.00min



98.3%
Combined availability rate

1H24: 98.3%





Gas Transportation



21.9TWh

Consumption 1H24: 19.9TWh



99.9% Combined availability rate

1H24: 100.0%



-0.1 pp

1,375kmLine length

1H24: 1,375km



2.8TWh

Gas distributed

1H24: 3.1TWh



96.9% Emergency situations with response time up to 60min

1H24: 99.2%



-2.3 pp

6,673km

Line length

1H24: 6,541km



(2.0%)

1. This value does not take into account the blackout event from 28th April.

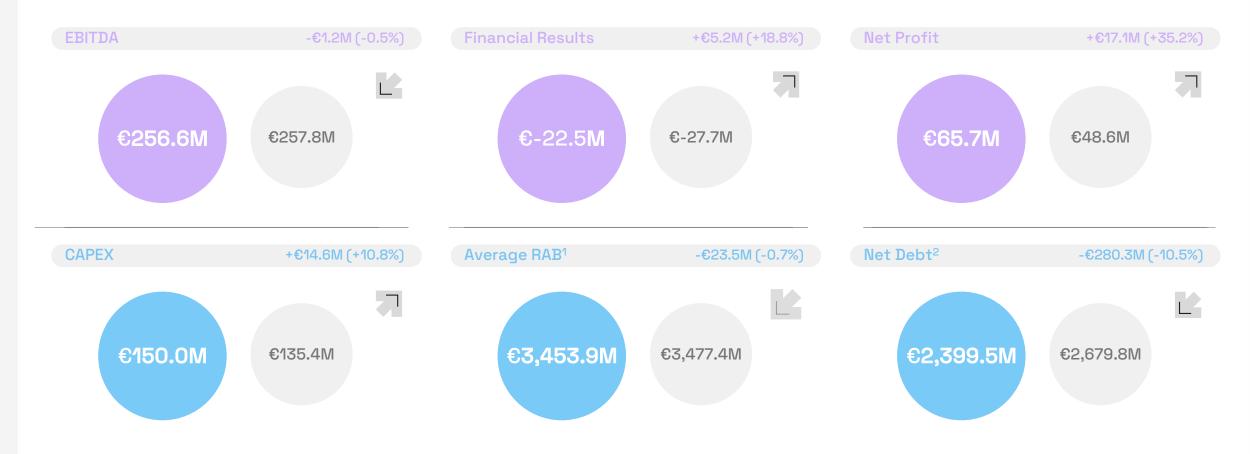
RENM





FINANCIAL HIGHLIGHTS

Improvement of Net Profit, Capex growth and Net Debt reduction

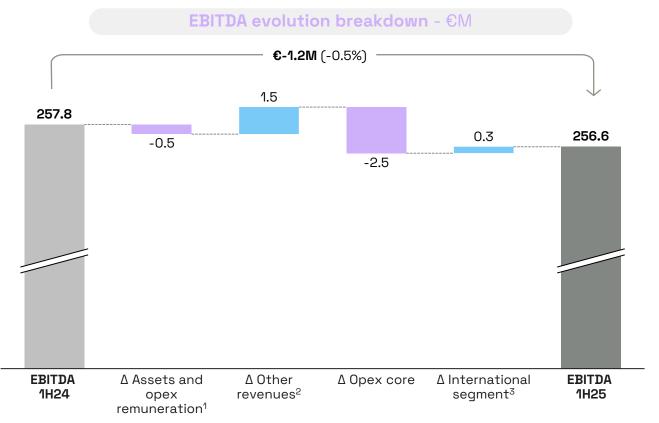


1. Refers only to Domestic RAB | 2. Includes tariff deviations

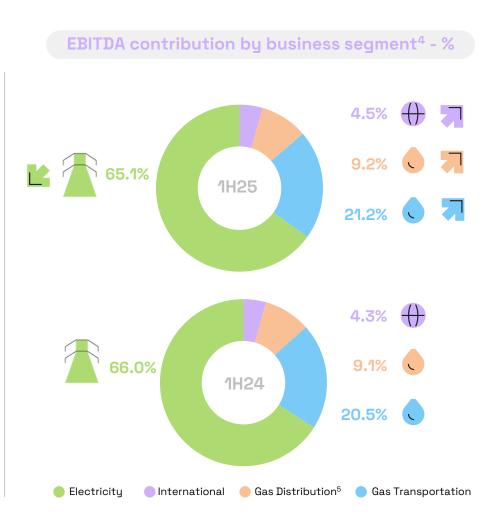


EBITDA

Decrease in EBITDA driven by higher OPEX, partially offset by higher other revenues in domestic business and increase in international business performance







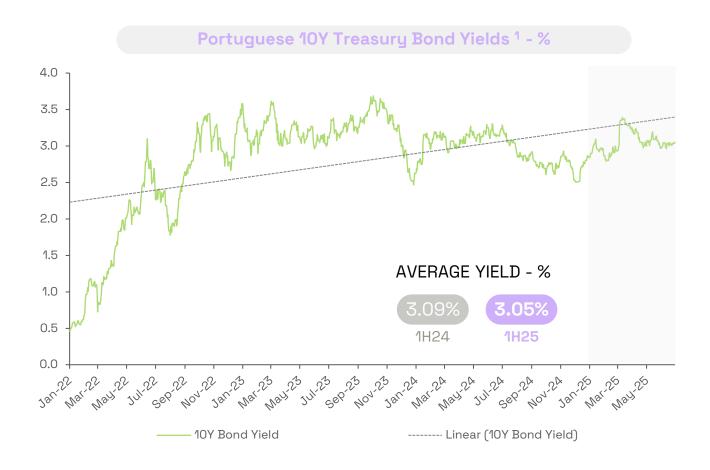
DOMESTIC BUSINESS

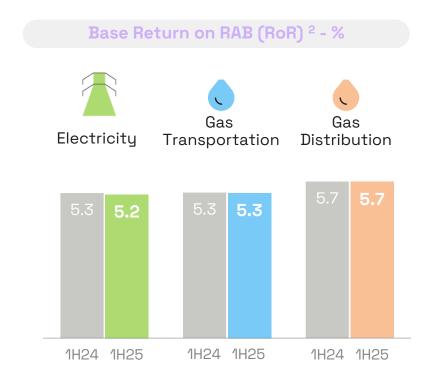




ROR EVOLUTION

10-year Portuguese Government Bond yields slight increase since the end of 2024





1. Source: Bloomberg | 2. Electricity data collected from Oct. 23 to Sep. 24; Gas data collected from Jan. 24 to Dec. 24.



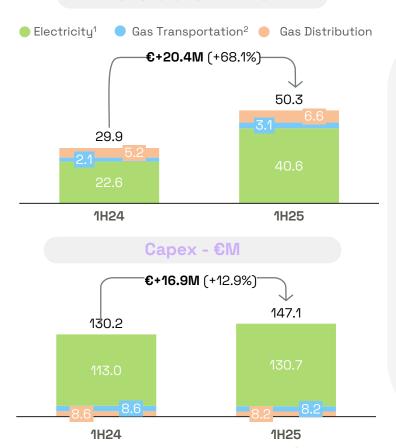
INVESTMENT

Both Capex and Transfers to RAB increased in 1H25

DOMESTIC BUSINESS

KEY HIGHLIGHTS

Transfers to RAB - €M



Main investr

Electricity

Main investment projects:

- Installation of a 60 kV line bay at Recarei Substation to connect a wind power plant
- Opening of the existing 400 kV
 OHL Recarei-Paraimo at Feira
 Substation
- Installation of two bays 400 kV at Feira Substation to connect the OHL to Recarei and Paraimo Substations

Gas Transportation

- Pipeline Network: replacement and upgrade of end-of-life equipment and systems; efficiency improvement projects
- Sines terminal: replacement and upgrade of end-of-life equipment and systems
- Carriço Storage: replacement and upgrade of end-of-life equipment and systems



- Investments for network expansion and densification
- Technological Transformation ("Enter" Program) and Al adoption program
- Decarbonizing and digitalization plan in progress on H2 infrastructure readiness
- Ongoing expansion to new industrial zones and increased proximity with key stakeholders
- → Higher biomethane producers interest in Portgás concession area
- New Continuous Construction Contract (NEC2025) operations already initiated

1. Includes other segment (except REN Gas H2 project) | 2. Includes REN Gas H2 project

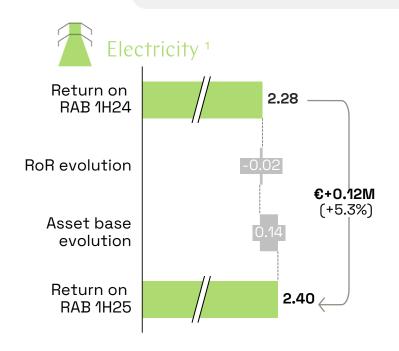


RAB RETURNS

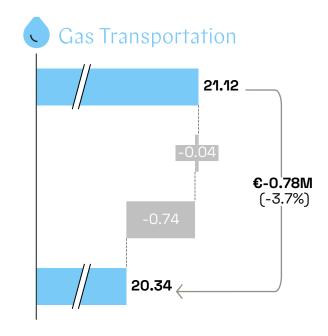
DOMESTIC BUSINESS

RAB remuneration decreased in gas businesses driven mostly by the decrease in asset base

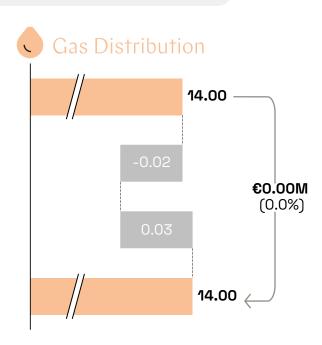
Return on RAB evolution breakdown - €M



Return on RAB increased driven by a higher asset base (by €5.4M to €92.2M) despite the lower RoR of 5.20% (vs 5.25%)



Decrease in return on RAB justified by **lower asset base** (by €22.8M to a total of €773.3M) and **lower RoR** of 5.26% (vs 5.27%)

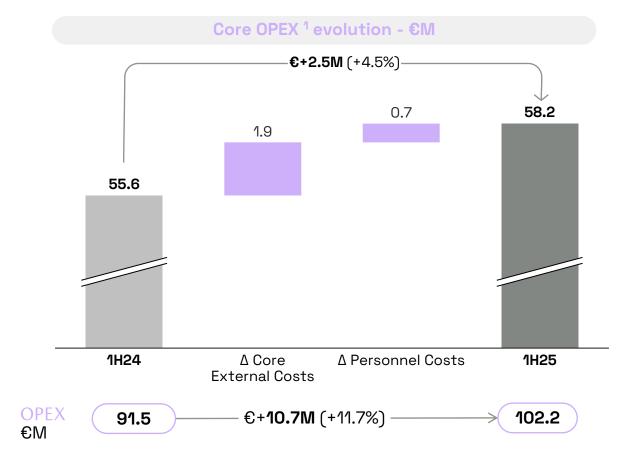


Return on RAB in line attributed to a lower RoR (from 5.67% to 5.66%), and higher asset base (+€1.0M to a total of €494.9M)

1. Only General System Management (GGS) activity, assets extra Totex model and Enondas



OPEX increased 11.7% YoY, while Core OPEX grew 4.5%



^{1.} Calculated as OPEX minus pass-through costs (e.g., ITC mechanism, NG transportation costs, ERSE costs and subsoil occupation levies)

KEY HIGHLIGHTS

Personnel Costs

→ General increases and headcount increase (+2% growth YoY, achieving 770 people in June 2025), driven by operational areas growth

Core External Costs

- → Electricity costs increase €0.8M, of which +€0.6M in LNG terminal
- → Maintenance costs increase €1.1M, mainly in electricity business

Non-core Costs

→ Pass-through costs (costs accepted in the tariff) increased €8.1M of which €+10.7M in costs with Turbogás resulting from the end of PPA in March 2024 and €-3.8M in cross-boarder costs

24TH JULY 2025 UNAUDITED INFORMATION

13





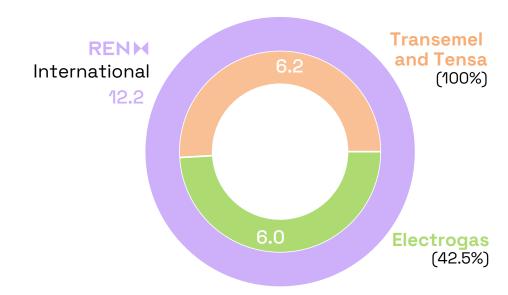
CHILE HIGHLIGHTS

Solid performance from the Chilean businesses, contributing 4.5%1 to total EBITDA in 1H25

INTERNATIONAL BUSINESS



Contribution to EBITDA 1H25 - €M



1. This value excludes the segment "Other" from the denominator, which includes REN SGPS, REN Serviços, REN Telecom, REN Trading, REN PRO and REN Finance B.V.

Transemel & Tensa (100%)

EBITDA increased YoY mainly driven by the recognition of €0.6M for 2 months of results of the new company Tensa, acquired by REN Group on April 2025

Revenues

€10.0M

(20.5%)

€6.2M

EBITDA

€0.2M (3.4%)

1H24: €8.3M

1H24: €6.0M

Electrogas (100%)

→ EBITDA decreased YoY, driven by slight decrease in revenues (lower transported volume and lower tariff)

Revenues

€23.5M

€-0.4M (-1.7%)

EBITDA

€-0.4M (-1.9%)

1H24: €23.9M 1H24: €21.5M



BELOW EBITDA

Increase in financial results, reflecting the decrease in net debt and cost of debt, and decrease in taxes



Depreciation & Amortization

€132.4M

€+5.9M (+4.7%)

1H24: €126.5M

→ Increase of €5.9M versus 1H24, along with an increase in gross assets.



Financial results

-€22.5M

€5.2M (+18.8%)

1H24: -€27.7M

Increase in Financial results (+€5.2M) to -€22.5M, mostly due to the lower net debt (-€280.3M), and decrease in the average cost of debt to 2.66% (from 2.78% in 1H24)



Taxes

€36.0M

€-19.0M (-34.6%)

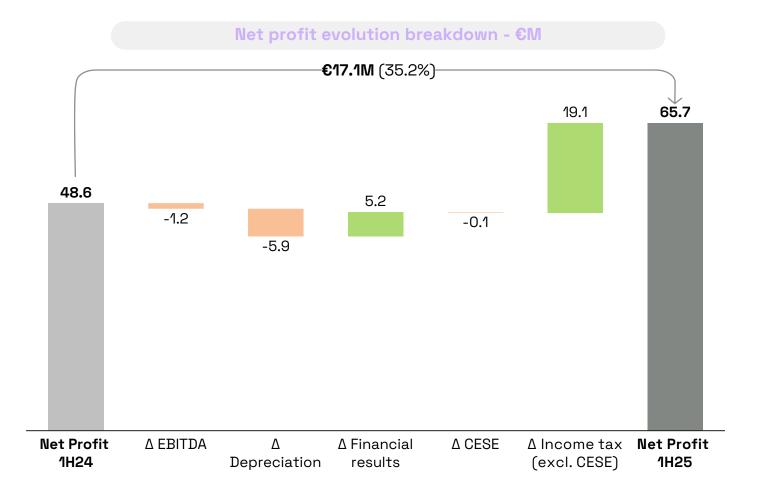
1H24: €55.0M

Decrease in Income tax (-€19.1M to €7.6M) reflecting fiscal effect related to the capitalization of operational companies (€ 15.5M) and tax recovery of previous years, and higher extraordinary levy (+€0.1M to €28.4M), reflecting the evolution of regulated asset base



NET PROFIT

Net Profit increased as a result of lower taxes, and higher Financial results

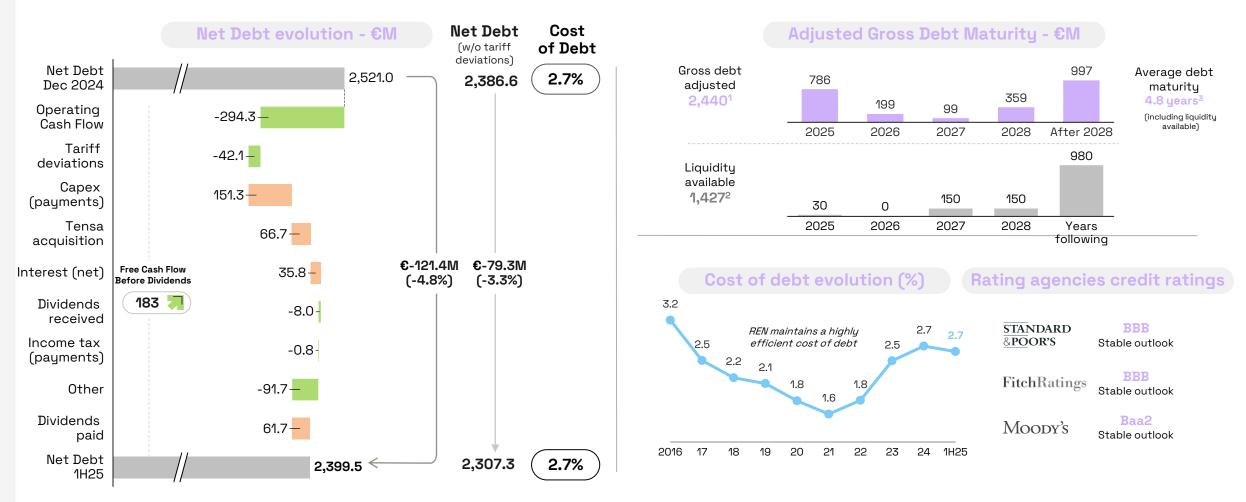


- Decrease in taxes of €19.1M reflecting fiscal effect related to the capitalization of operational companies, and higher CESE (+€0.1M)
- → Positive effect of €5.2M from Financial Results reflecting the lower net debt and lower average cost of debt
- Increase in depreciation (+€5.9M€) reflecting the increase in gross assets



DEBT

Net Debt decreased driven by tariff deviations outflows



1. Excludes effects of hedging on yen denominated debt, accrued interest and bank overdrafts | 2. Includes €1,460M of available commercial paper programs and loans, and also €80M of credit lines available (automatically renewed), and €37M of cash and cash equivalents | 3. The debt maturity was obtained in an exercise where all of REN's financial instruments, either currently issued or available to issue, are used.

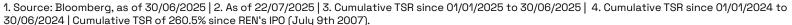




SHARE PRICE & SHAREHOLDER RETURN

REN Shareholder Return in 1H25 was positive, with performance above European and Portuguese indices

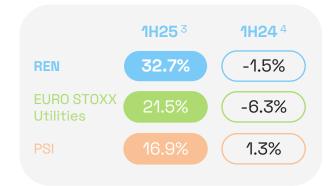




Analysts Average Price Target



Total Shareholder Return (TSR)



24TH JULY 2025 UNAUDITED INFORMATION

18



ESG PERFORMANCE AT A GLANCE

	(INDICATOR	UNIT	1H25	1H24	YoY
CO2		Energy consumption	MWh	675 489	683 769	-1%
	+	Energy consumption (excluding electricity transmission losses and self-consumption)	MWh	1 973	1 072	84%
	Environment	Greenhouse gas emissions (scope 1 and 2)	tCO ₂ eq	58 388	47 281	23%
		Intensity of greenhouse gas emissions (scope 1 and 2)	tCO ₂ /GWh	86.4	69.1	25%
		Revenues aligned with EU Taxonomy	%	67.5	67.4	0.1 p.p.
		CAPEX aligned with EU taxonomy	%	89.6	88.6	1 p.p.
		OPEX aligned with EU taxonomy	%	71.2	64.3	6.9 p.p.
	Social	Employees	No	787	774	1.7%
		Women in 1 st line management positions	%	41.7	37.0	4.7 p.p.
		Accident frequency index (Global REN) ¹	No	5.2	4.0	30%
	Covernance	Board of Directors	No	15	15	-
		Board independence	%	47	47	-
		Women on the Board	%	33	33	-

1. Includes direct and indirect employees



ESG HIGHLIGHTS

REN is strongly committed with Sustainability



- Electricity consumption reaches record high in the first half of the year (77% FER in final electricity consumption)
- → Iberian Peninsula blackout in 28 April (following the blackout and in response to supply security concerns, CCGT usage increase resulting in a substantial rise in Scope 2 emissions)
- > Self Consumption energy from RES reached 2,0 GWh (+84%) (4,8 MW installed power in renewable capacity)
- → 85% of the upratings on RNT lines to reinforce transmission capacity under Solar Agreements completed
- > Transemel renews its commitment to HuellaChile in the fight against climate change for the fourth consecutive year
- REN Gás temporarily appointed to manage hydrogen infrastructure in Portugal
- > REN was recognized as one of the Climate Leaders in Europe for 2025 by the Financial Times



- > REN is implementing a Work-Life Balance Management System based on the Family-Responsible Company standard (EFR-1001) and has published its Work-Life Balance Policy
- REN donates 4x4 vehicle to the Áqueda and Covilhã Fire Brigade
- > REN honoured by the Covilhã Fire Brigade
- → In the first half of the year, 117 REN volunteers dedicated a total of 702 hours to volunteer work
- PREN and the Portuguese Firefighters League trained 140 firefighters in wildfire and electrical infrastructure safety
- Supply chain engagement included **two sustainability sessions** with over 110 participants, and the **completion of the third edition of the Sustainability Academy** with 19 companies and 29 participants



> REN has been recognised by TIME magazine and Statista as one of the 500 Most Sustainable Companies in the World in 2025

- → CDP Supplier Engagement score improves from B to A
- The 2024 Integrated Report was awarded Silver in the VEGA Digital Awards and Bronze at the Lusophone Creativity Awards





HIGHEST ESG STANDARDS

Improving our performance in international ESG scores

	CDP	S&P Global	SUSTAINALYTICS	MSCI 🏶	ISS ESG ⊳
SCALE	D-A	0-100	100-0	CCC-AAA	D-A
SCORE	A*	63	15.7	AAA*	В
strenghts	Business strategy, Emissions reductions initiatives, Governance, Opportunity disclosure, Environmental policies, Value chain engagement and Risk Disclosure	Transparency and reporting, Labor practices, Climate strategy, Occupational Health & Safety, Business ethics and Materiality	Included in 2025 ESG Top-Rated Companies List Emissions, Occupational health and safety, Land use and biodiversity, Human capital, and Carbon	Carbon emissions, Corporate Governance and Human Capital Development	Prime Status Risk & Opportunities (Environment), Labor, Health, & Safety and Audit & Risk Oversight
YOY	7				
LATEST UPDATE	February 2025	December 2024	July 2025 ¹	March 2025	March 2025

III SHAPING A SUSTAINABLE FUTURE

1. The 0.6-point reduction reflects the impact of the Iberian blackout. A full review of the rating is expected later this year.









CLOSING REMARKS

EBITDA remains in line with 1H24 results, along with increase in CAPEX and growth in net income, reinforcing ongoing sustainability commitments



EBITDA €256.6M

-0.5% versus 1H24



CAPEX €150.0M

+10.8% versus 1H24



Net Profit €65.7M

+35.2% versus 1H24



Net Debt (w/o tariff deviations)

€2,307.3M

-4.9% versus 1H24



DISCLAIMER

This document has been prepared by REN – Redes Energéticas Nacionais, SGPS, S.A (the "Company") and its purpose is merely informative. As such, this document may be amended and supplemented at the discretion of presentation, and it should be read as presentation, overview of the matters addressed or contained herein.

By attending the meeting where this presentation takes place, or by reading the presentation slides, you acknowledge and agree to be bound by the following conditions and restrictions:

- 1. This presentation and all materials, documents and information used therein or distributed to investors in the context of this presentation do not constitute, or form part of a public offer, private placement or solicitation of any kind by REN, or by any of REN's shareholders, to sell or purchase any securities issued by REN.
- 2. The purpose of this document is merely of informative nature and this presentation, and all materials, documents and information used herein or distributed to investors in the context of this presentation may not be used in the future in connection with any offer in relation to securities issued by REN without REN's prior consent.
- 3. Any decision to invest in any securities of the Company or any of its affiliates or subsidiaries in any offering (public or private) should be made solely on the basis of the information to be contained in the relevant prospectus, key investor information or final offering memorandum provided to the investors and to be published in due course in relation to any such offering and/or public information on the Company or any of its affiliates or subsidiaries available in the market.
- 4. This document may also contain statements regarding the perspectives, objectives, and goals of REN, namely concerning ESG (Environmental, Social & Governance) objectives, including with respect to energy transition, carbon intensity reduction or carbon neutrality. An ambition expresses an outcome desired or intended by REN, it being specified that the means to be deployed may not depend solely on REN and shall be considered as non-binding and for information purposes only.
- 5. This presentation contains forward-looking statements regarding future events and the future results of REN. Accordingly, neither REN nor any other person can assure that its future results, performance or events will meet those expectations, nor assume any responsibility for the accuracy and completeness of the forward-looking statements.
- 6. Forward-looking statements include, among other things, statements concerning the potential exposure of REN to market risks and statements expressing management's expectations, beliefs, estimates, forecasts, projections, and assumptions. All statements other than historical facts may be deemed to be, forward-looking statements. Words such as 'expects', 'anticipates', 'targets', 'goals', 'projects', 'intends', 'plans', 'believes', 'seeks', 'estimates', variations of such words, and similar expressions are intended to identify such forward-looking statements.
- 7. Any information and forward-looking statements contained in this document made by or on behalf of REN speak only with regard to the date they are made or presented.
- 8. REN does not undertake to update the information and the forward-looking statements, particularly, to reflect any changes in REN's expectations with regard thereto or any changes in events, conditions or circumstances on which any such statement is based.



CONTACTS

Visit our web site at www.REN.pt

Or contact us:

Madalena Garrido – Head of IR Mariana Asseiceiro Telma Mendes

Avenida Estados Unidos da América, 55, 1749-061, Lisboa - Portugal ir@ren.pt





























Results Presentation 1H25

Avenida Estados Unidos da América, 55, 1749-061, Lisboa Telefone: +351 210 013 546

ir@ren.pt