

# Maria Estela Barbot

**REN Board Member since:** April 2015

**Other current listed Public Company Directorships:** None

**Other current Public Company Directorships within past 5 years:** None

## Key Experience and Qualifications

Relevant business expertise: Relevant business experience in the area of industrial chemicals with the consequent in-depth knowledge of the business world both nationally and internationally. Responsible for negotiating and developing partnerships with several multinational companies (Dupont, BP Chemicals, Rhone Poulenc among others) as for packaging products (namely, Signode Packaging Solutions). Led the acquisition process of the Company AGA - Alcohol and Foodstuffs, S.A. which culminated in the purchase of the Portuguese state company (1994), its restructuring and the development of new business areas (products for pharmaceuticals).

## Career Highlights

- Banco Santander de Negócios, S.A. Member of the Board of Directors – 2005 to 2010
- IFD – Financial Institution for Development Member of the Audit Committee and Member of the Board of Directors – 2005 to 2008
- Portuguese Business Association Vice-Chairman – 1996 to 1999
- Confederation of Portuguese Industry Member of the Consultative Council – 2002 to 2003

- IMF – International Monetary Fund Member of the European Advisory Board – 2010 to 2012
- Trilateral Commission Member of the European Consultative Committee – 2010 to 2011

## Other Professional Experience and Community Involvement

Served as President of the General Council of Universidade Nova de Lisboa, from 2019 to 2022, and was a member of Nova SBE Advisory Board - Estoril Conferences (2022). Maria was also Member of the Advisory Board at Laurel, from 2022 to present date, Managing Partner of ALETSE, LDA (Real Estate), from 2011 to present date, Senior International Consultant of Roland Berger Holding GmbH, from 2019 to present date, Chairman of Forum Portugal Global, from 2017 to the present date, President of the Portuguese Group of the Trilateral Commission, Member of the Council of Founders and of the Remuneration Committee of the Museu de Arte Moderna da Fundação de Serralves, from 1989 to present date. She was one of the members of the Portuguese Group in the Bilderberg Meeting (2019), Member of the Director Council of Fundação do Centro Cultural de Belém, from 2012 to 2015. In addition, was also Guatemala's Consul General in Portugal (1994 – 2014). Has won the Entrepreneurship and Excellence Award (2010), Businesswoman Award (1999), the Dona Adelaide Ferreira Award (1998) and was also a Commissioner of Expo 98 (1998).

## Education

Course in Corporate Governance course at Harvard Business School (2016), Course in Executive Programme at LBS - London Business School (2007) and a Degree in Economics from the University of Porto (1981).