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Extract of Minutes No 1/2016

On 13 April 2016 at 10.30 a.m., was held the Annual General Shareholders Meeting of REN -Redes Energéticas Nacionais, SGPS, S.A., a listed company (hereinafter referred to as "REN" or "Company") in the Company's auditorium on Rua Cidade de Goa n.º 4, in Sacavém, municipality of Loures, with registered office at Avenida dos Estados Unidos da América, n.º 55, in Lisbon, Tax Number 503 264 032, registered at the Lisbon Business Registry under the same number, with share capital of € 534 000 000.00. The meeting was held outside the Company's registered office The Board of the General Shareholders Meeting consisted of the Chairman, Pedro Canastra de Azevedo Maia, the Vice-Chairman, Francisco Santos Costa and the company secretary, Marta Almeida Afonso, who started by verifying the regularity of the convening notice through the mandatory publications of 21 March on the Justice Cabinet, the CMVM and REN websites. -------The Board of the General Shareholders Meeting verified that the attendance list was duly organized and that the letters of representation for the legal persons which are shareholders or the persons which, albeit not attending, wished to participate in the meeting through a representative, were made available.-----Next, the Board of the Meeting verified that a total of 64 shareholders were attending or duly represented, corresponding to 61.3965 % of the share capital (five individual shareholders attending, holders of 491 350 shares representing 0.0920% of the share capital and 58 represented shareholders, holders of 327 364 882 shares representing 61.3043% of share capital, one individual shareholder exercising his vote by correspondence, holder of 1 000 shares, representing 0.0002% of share capital). These 327 857 232 shares correspond, under the terms of Article 12(2) of the Company's Articles of Association, to 327 857 232 votes. Based on the mentioned attendance and share registration statements issued by the financial intermediaries responsible for the individualized registration of shares for each shareholder, the Chairman declared that, in accordance with the Articles of Association and national legislation, the required quorum to convene was present to hold this General Shareholders Meeting. The attendance list, organized by the General Shareholders Meeting support services, the letters of representation and the statements of non-existence of a risk of conflict of interests are filed with the minutes of the meeting (Annex I). The Board of the General Shareholders Meeting further verified that the remaining formalities prior to the holding of the General Meeting had been complied with, namely that the proposals and further information on the items on the agenda had been provided to the Shareholders, at the Company's registered office and on the CMVM and REN websites, within the legal deadlines. ----**(...)**

The Chairman of the General Shareholders Meeting then started the works in accordance with the following agenda: ------

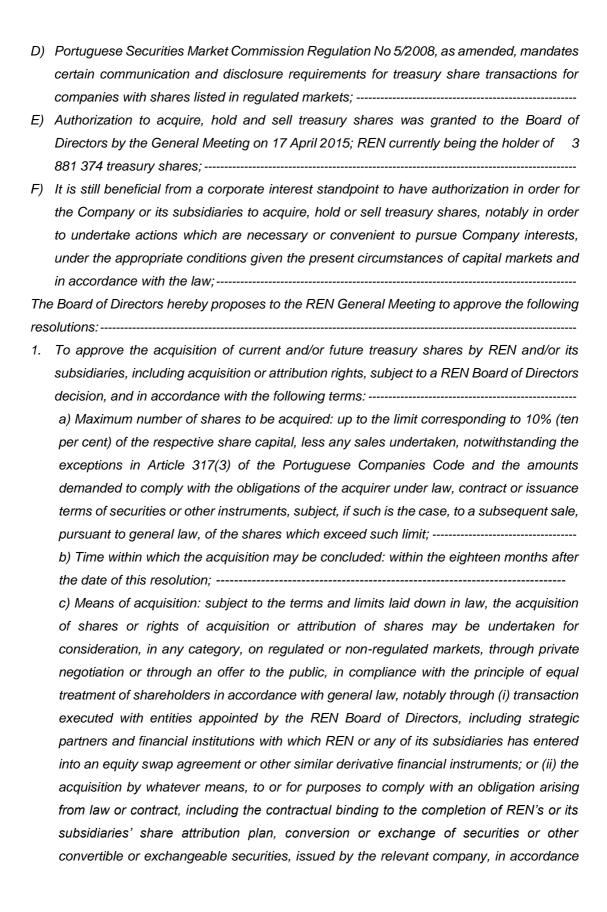
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Item One - Resolve on the approval of the consolidated and individual accounts' reporting documents referring to the financial year ended on December, 31st, 2015, accompanied, notably, by the legal certification of the accounts, the opinion of the supervisory body, the activity report of the Audit Committee and the corporate governance report. Item Two - Resolve on the proposal for the allocation of profits in relation to the financial year ended on December 31st, 2015. ------Item Three - Perform the general appraisal of the management and supervision of the Company, in accordance with article 455 of the Portuguese Companies Code. ----------------Item Four - Resolve on the granting of authorization to the Board of Directors for the acquisition and sale of own shares by REN and subsidiaries of REN. -------------------------Item Five - Resolve on the granting of authorization to the Board of Directors for the acquisition and sale of own bonds or other own debt securities by REN and subsidiaries of REN. ---------Item Six - Resolve on a statement of the Remuneration Committee on the remuneration policy of the members of the management and supervisory bodies and of the General Shareholders Meeting Board. ------With regard to Item One on the Agenda, (...) Mr. Rodrigo Costa then proposed that the following proposals be approved: Resolve on the approval of the consolidated and individual accounts' reporting documents referring to the financial year ended on December, 31st, 2015, accompanied, notably, by the legal certification of the accounts, the opinion of the supervisory body, the activity report of the Audit Committee and the corporate governance report.----------------(...) with no further requests by shareholders to speak, the voting procedure would start. The proposal for Item One was unanimously approved by the votes issued - with a total of 327 851 032 votes, corresponding to the same number of shares and to 61.395% of capital - with 327 851 032 votes in favour, 0 votes against and 6 200 abstention, result that the Chairman announced to the General Shareholders Meeting. All documents relating to Item One of the agenda are filed with the minutes to the meeting (Annex II). ------Moving on to Item Two of the agenda ("Resolve on the proposal for the allocation of profits in relation to the financial year ended on December 31st, 2015"), the Chairman of the General Shareholders Meeting read the following proposal submitted by the Board of Directors: ------"In accordance with the annual financial statements from REN - Redes Energéticas Nacionais, S.G.P.S, S.A (hereinafter "REN"), in the financial year ending on 31 December 2015, net income for the year of 116 114 519.66 Euros (one hundred and sixteen million, one hundred and fourteen thousand, five hundred and nineteen euros and sixty six cents) was calculated in consolidated accounts in accordance with IFRS, and in the individual accounts, 110 311 326.45 Euros (one hundred and ten million, three hundred and eleven thousand, three hundred and twenty six euros and forty five cents) in accordance with the National Accounts System. In light of the above and in accordance with and for the purposes of the provisions of Article 28(1) of

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REN's Articles of association and Articles 31 to 33, Article 66(5) (f), Articles 294 and 295 and Article 376(1) (b) and (2), all of the Portuguese Companies Code, the Board of Directors hereby proposes that the net income of the financial year 2015, established in the individual financial statements, in the abovementioned amount of 110 311 326.45 Euros (one hundred and ten million, three hundred and eleven thousand, three hundred and twenty six euros and forty five cents) be distributed as follows: - For legal reserves: 4 192 093.75 Euros (four million, one hundred and ninety thousand, ninety three euros and seventy five cents); - For dividends: 91 314 000.00 euros (ninety one million, three hundred and fourteen thousand euros), corresponding to a distribution of 78.64% of REN, S.G.P.S., S.A. consolidated profit for the financial year of 2015, standing at 116 114 519.66 Euros (one hundred and sixteen million, one hundred and fourteen thousand, five hundred and nineteen euros and sixty six cents), equating to a gross dividend per share of €0.171; - For retained earnings: 14 805 232.70 Euros (fourteen million, eight hundred and five thousand and two hundred thirty two euros and seventy cents); - For distribution to employees of REN and its associate companies: 2 400 000 Euros (two million, four hundred thousand euros). Due to accountancy rules in force, this sum is reflected in the net profit for the financial year ending 31 December 2015 of REN, S.G.P.S., S.A. (281 216.71 Euros - two hundred and eighty one thousand, two hundred and sixteen euros and seventy one cents) and of its subsidiaries (2 118 783.29 Euros - two million, one hundred and eighteen thousand, seven hundred and eighty three euros and twenty nine cents). " ------As there were no requests for the use of the floor by shareholders, the Chairman of the General Shareholders Meeting put the proposal for Item Two on the allocation of profits in relation to the financial year ended on December 31st, 2015 to the vote, which was unanimously approved by the issued votes - with a total of 327 851 032 votes, corresponding to the same number of shares and to 61.395% of capital - with 327 851 032 votes in favour, 0 votes against and 6 200 abstentions, result that the Chairman announced to the General Shareholders Meeting. With regard to Item Three on the agenda ("Perform the general appraisal of the management and supervision of the Company, in accordance with article 455 of the Portuguese Companies Code"), the Chairman informed those present that only one proposal was received submitted by the shareholders State Grid Europe Limited, Mazoon, B.V. and Fidelidade – Companhia de Seguros, S.A., and then read the mentioned proposal:-----"Whereas: ------A) In accordance with Article 376(1)(c) and Article 455(1) of the Portuguese Companies Code the general appreciation by the Annual General Meeting of the management and auditing of REN - Redes Energéticas Nacionais, S.G.P.S., S.A. (hereinafter referred to as "Ren" or the "Company" is mandatory -------B) The REN Board of Directors performed exceptionally with regard to its duties of coordination, orientation and pursuit of business and corporate activities during 2015;-------

C) Finally, the REN Audit Committee and Statutory Auditor had an equally exceptional, diligent
and professional performance in 2015, and contributed favourably to the good performance
seen
It is thus proposed that the REN General Meeting approve:
1. A vote of positive appreciation, confidence and praise to the Board of Directors for their
performance of management duties during 2015;
2. A vote of positive appreciation, confidence and praise to the Audit Committee for their
performance of supervision duties during 2015;
3. A vote of positive appreciation, confidence and praise to the Statutory Auditor for their
performance of duties during 2015."
With no shareholders requesting use of the floor, the Chairman of the General Shareholders
Meeting put the proposal on Item Three on the Agenda to the vote, which was approved by the
majority of the votes issued - with a total number of 327 857 232 votes, corresponding to the
same number of shares and to 61.396% of capital - with 327 829 015 votes in favour and 28 217
votes against, corresponding to 99.99% votes in favour and 0.01% votes against, respectively and
0 abstentions, result that the Chairman announced to the General Shareholders Meeting
Next, the Chairman of the General Shareholders Meeting moved on to Item Four on the Agenda
("Resolve on the granting of authorization to the Board of Directors for the acquisition and sale of
own shares by REN and subsidiaries of REN"). Due to its length, the full reading of this proposal
was deemed unnecessary by the shareholders as it had been duly included in the materials
provided to the General Shareholders Meeting and which is transcribed into these minutes. The
Chairman of the General Shareholders Meeting highlighted the main elements of the proposal and
required by law.
"Whereas:
A) Pursuant to Article 5(2) of the REN – Redes Energéticas Nacionais, S.G.P.S., S.A Articles
of Association (hereinafter "REN"or the "Company"), "the Company may acquire, hold, or
sell treasury shares, within the situations and limitations set by law";
B) In compliance with Articles 319 and 320 of the Portuguese Companies Code, the
acquisition and sale of treasury shares is subject to the approval of the General Meeting-
C) Commission Regulation (EC) No 2273/2003 of 22 December 2003, which will be repealed
and replaced by Regulation (EU) No 596/2014 of the European Parliament and of the
Council of 16 April 2014 (and by the respective technical rules not yet approved), with
effects as of 3 July 2016, lays down a special scheme for certain programmes for the buy-
back of treasury shares as regards exemption requirements from the general scheme on
market abuse, which should be followed, although outside of the scope of acquisitions
integrated into the programmes covered;



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with their respective issuance terms or agreements relating to the abovementioned conversion or exchange; -----d) Minimum and maximum consideration for the acquisitions: the price of an acquisition for consideration shall have a cap and floor respectively, of 120% and 80% of the weighted average of the daily closing market prices of the Company's shares at least in the last three sessions and at most in the last 30 sessions of Euronext Lisbon immediately prior to the date of the acquisition or establishment of the share acquisition or attribution right, or correspond to the acquisition price resulting from share exchange contracts, financial instruments entered into by REN or subsidiary, from the terms of an issuance effected by any of the aforementioned entities, of securities or other instruments which are convertible or exchangeable for REN shares, or agreements entered into in relation to such conversions or exchanges, or share attribution plans in force at any time at REN; e) Point of acquisition: to be determined by the REN Board of Directors, especially considering the conditions of the securities market and the convenience or obligations of REN, its subsidiaries or the acquirer(s), to be executed one or more times and in the proportions defined by the REN Board of Directors.-----To approve the sale of treasury shares, including the rights to their acquisition or attribution that have been acquired by REN or any of its current or future subsidiaries, through a REN Board of Directors and in accordance with the following terms -----a) Minimum number of shares to be sold: the number of shares to be sold shall be defined by the REN Board of Directors, in light of that, which at any given moment, is deemed necessary or convenient to the pursuit of corporate interest or in order to comply with obligations assumed, arising from the law, contract, or the issuance of securities or other instruments;----b) Time within which the sale may be concluded: within the eighteen months after the date of this resolution; -----c) Means of sale: subject to the provisions and limits laid down in general law, the disposal of shares or rights of acquisition or attribution of shares may be undertaken for consideration, through any means, notably by sale or exchange, through private negotiation or through an offer to the public, in compliance with the principle of equal treatment of shareholders in accordance with general law, on regulated or non-regulated markets, to entities appointed by the REN Board of Directors, including the financial institution with which REN or any of its subsidiaries has entered into an equity swap agreement or other similar derivative financial instruments; or when resolved within the

scope or in connection with a proposal for the distribution of earnings or distribution of retained earnings in kind, notwithstanding, in the event of a sale pursuant to the compliance of an obligation or arising from the issuance of other securities by REN or any

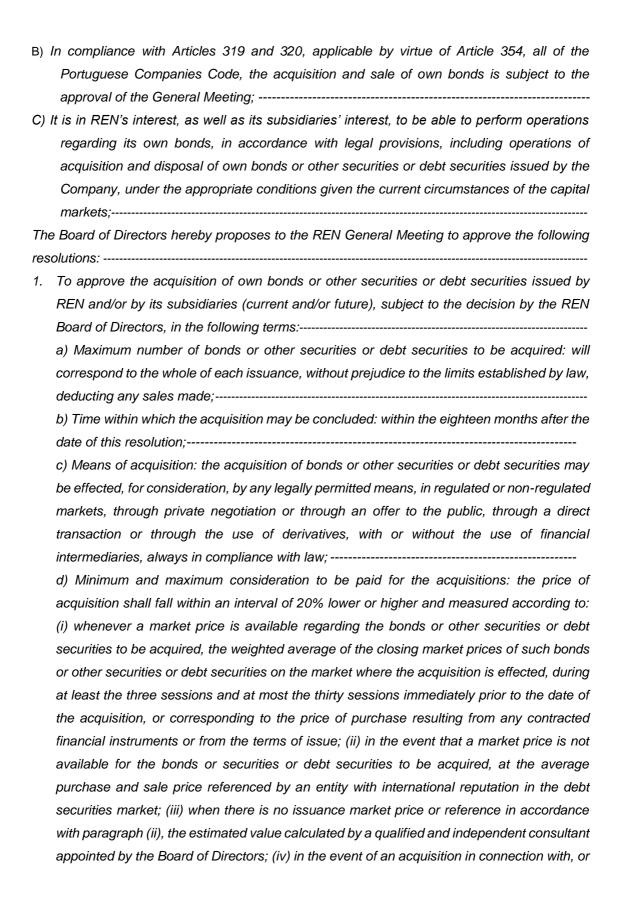
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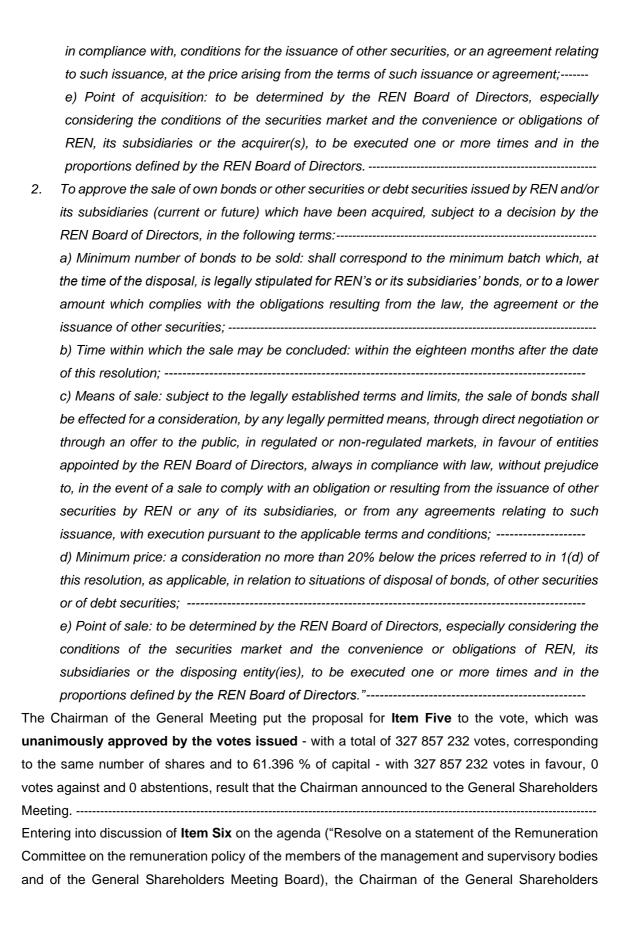
of its subsidiaries, or from agreements related with such issuance, or from a contractual commitment to the execution of a share attribution plan of the Company, the sale being made in accordance with applicable terms and conditions;----d) Minimum price: consideration no more than 80% below the weighted average of the daily market prices for REN's shares in the closing of Euronext Lisbon during at least three sessions and at most the thirty sessions in the regulated market immediately before the date of sale, or price which is determined or results from the terms and conditions of the issuance of a public offer of sale of Company shares, launched by the Company or by shareholders, issue of other securities, notably securities or other convertible or exchangeable instruments, or from agreements entered into relating to such issuance, conversion or exchange, whenever the sale arises from it; -----e) Point of sale: to be determined by the REN Board of Directors, especially considering the conditions of the securities market and the convenience or obligations of REN, its subsidiaries or the disposing entity(ies), to be executed one or more times and in the proportions defined by the REN Board of Directors. -----To approve the communication to the REN Board of Directors, although non-exhaustive, that, notwithstanding its discretion in deciding and acting within the framework set by the resolutions of numbers 1 and 2 above, it shall take into consideration, in light of the circumstances deemed relevant and notwithstanding the compliance of the legal provisions established in the Portuguese Securities Code and in the Portuguese Securities Market Commission regulations, the following actions on the acquisition and sale of treasury shares in accordance with the authorizations granted in the abovementioned numbers: -----a) Public disclosure, before the start of the transactions for the acquisition and disposal of treasury shares, of the content of the authorization set out in numbers 1. and 2. above, especially its purpose, the maximum and minimum equivalent value, the maximum number of shares to be acquired and the authorized time to perform the transaction; --b) Safe keeping of the records of each operation undertaken pursuant to the abovementioned authorizations; -----c) Execution of the transactions with such timing, means and volume that does not interfere with the smooth operation of the market, notably avoiding the execution at sensitive moments of negotiation, in particular, at the opening and closing of the session, at times of market disturbance and close to the disclosure of material information, including the disclosure of financial statements; -----d) Performance of the acquisitions for a price not higher than the highest between the price of the last independent transaction and the price of the independent offer of highest amount at the time of the acquisition on the Euronext Lisbon; ------

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e) In the event those acquisitions have been made through derivative instruments, the

	exercise price of the latter shall not be higher than the highest between the price of the
	last independent transaction and the price of the current independent offer of highest
	amount;
	f) Limitation of acquisitions to 25% of the daily average negotiation volume or 50% of such
	volume, in the event of particularly scarce liquidity in the relevant market and subject to
	communication to the competent authority and disclosure to the market;
	g) Public disclosure of the transactions which are relevant as per the applicable
	regulations, before the end of the third working day after the transaction date;
	h) Communication to the competent authority, before the end of the third working day
	after the transaction, of all the acquisitions and sales performed;
	i) Abstention from the disposal of shares during the possible implementation of the buy-
	back programme covered by Commission Regulation (EC) No 2273/2003 of 22
	December 2003 or by Regulation (EU) No 596/2014, of the European Parliament and of
	the Council of 16 April 2014, as applicable, and/or by other rules laid down in law which
	may apply."
With no	shareholders requesting the use of the floor, the Chairman of the General Meeting put the
proposa	al on Item Four to the vote which was unanimously approved by the votes issued - with
a total o	of 327 857 232 votes, corresponding to the same number of shares and to 61.396% of
capital -	with 327 857 232 votes in favour and 0 votes against, corresponding to 100% of votes in
favour a	and 0% votes against, respectively, and 0 abstentions, result that the Chairman announced
to the G	Seneral Shareholders Meeting
The dis	scussion then moved on to Item Five on the agenda ("Resolve on the granting of
authoriz	ration to the Board of Directors for the acquisition and sale of own bonds or other own debt
securitie	es by REN and subsidiaries of REN") the Chairman of the General Shareholders Meeting
mention	ned the proposal submitted by the REN's Board of Directors. Due to its length, the full
reading	of this proposal was deemed unnecessary by the shareholders as it had been duly included
in the m	aterials provided to the General Shareholders Meeting and which is hereby transcribed into
these m	ninutes:
"Wh	ereas:
A) I	Pursuant to Article 6(1) of the REN – Redes Energéticas Nacionais, S.G.P.S., S.A Articles
(of Association (hereinafter "REN" or the "Company"), "the company may issue bonds or
(other securities within the categories and in accordance with legislation at the time of
	issuance, as well as carry out any legally permitted operations regarding its own bonds or
:	securities issued by the company"

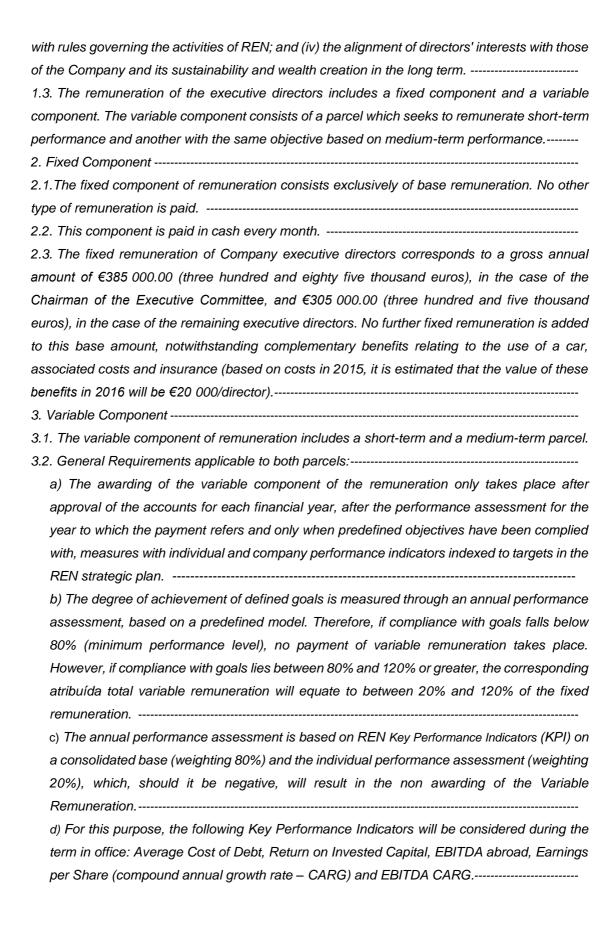




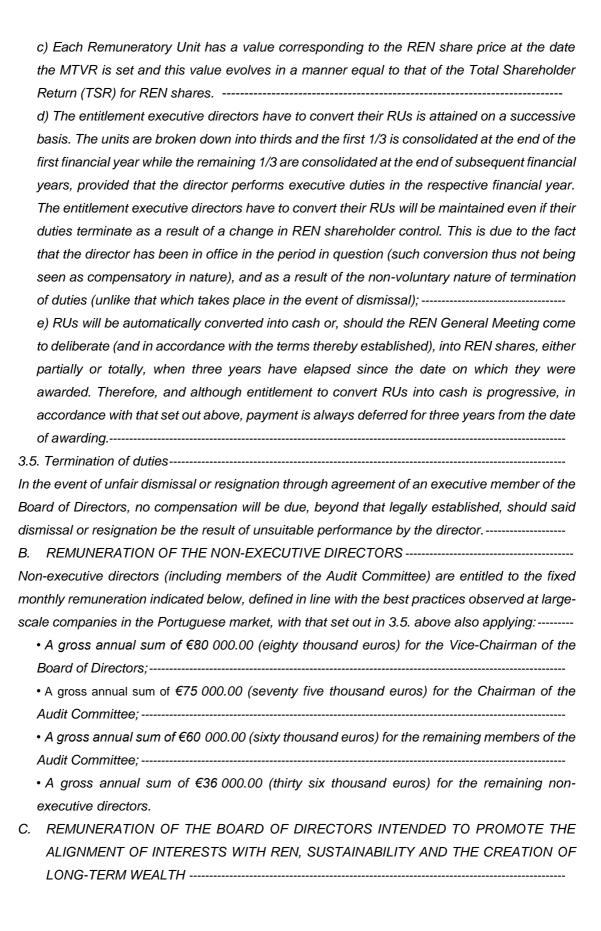
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- I. CONTEXT ------

1.1.	The Remuneration Committee analyzed the remuneration policy and conditions applied to
	the members of the corporate bodies of REN during the term-of-office corresponding to the
	three-year period 2012-2014 and it was concluded that such policy complies with legal and
	regulatory requirements, it is in accordance with the best market practices and it is suitable
	to the structure and financial conditions of the company
1.2.	Thus, this committee resolved to keep, during 2015, the policy and the conditions of
	remuneration in force during the term of office 2012-2014, with just the change in relation
	to the members of the Shareholders Meeting Board
1.3.	For such purpose, the Remuneration Committee submits the following statement on the
	remuneration policy of the corporate bodies whose terms reflect the resolution adopted by
	this Committee on this matter for the approval of the General Meeting
II.	POLICY AND CONDITIONS APPLICABLE DURING THE FINANCIAL YEAR OF 2015
A.	REMUNERATION OF EXECUTIVE DIRECTORS
1. G	uiding principles
1.1.	The remuneration policy for executive directors follows the guidelines set out below:
•	To be simple clear, transparent and aligned with REN culture;
•	To be suitable and fitting to the size, nature, scope and specificity of REN's business;
•	To ensure total remuneration which is competitive and equitable and which is in line with
	he best practices and latest trends seen nationally and in Europe, particularly with regard to
F	REN's peers;
•	To incorporate a fixed component which matches the duties and responsibility of the
c	lirectors;
•	To incorporate a variable component which is reasonable overall in relation to the fixed
r	emuneration, with one short-term component and another medium-term component, both
ν	vith maximum limits;
•	To establish a variable remuneration indexed to individual performance assessment and
t	hat of the company, in accordance with achievement of specific quantifiable aims which are
ii	n line with Company and shareholder interests; and
•	To establish a variable remuneration component based on the medium-long term indexed
t	o the evolution of the REN share price, thus ensuring that the remuneration of executive
c	lirectors is bound to the sustainability of results and the creation of wealth for shareholders.
1.2.	The remuneration of the members of the Executive Committee is mainly determined based
on	four general criteria: (i) Competitiveness, taking into account the Portuguese market
prac	ctices; (ii) Fairness, in that the remuneration practice must be based on uniform, consistent,
fair	and balanced criteria; (iii) Performance evaluation, in accordance with the functions and
leve	l of responsibility of each person, the assumption of adequate levels of risk and compliance



	e) Bearing in mind the objectives sought through the remuneration model stipulated herein,
	executive directors of the Company shall not take out contracts designed to mitigate the risk
	inherent to the variability of their remuneration
	f) Considering the criteria and requirements applicable to the variability of the remuneration
	and the value of the fixed remuneration, as referred to in 2.3., the maximum potential amount
	(annual gross value) of the variable remuneration may correspond to 462 000.00 Euros (four
	hundred and sixty-two thousand euros), in the case of the Chairman of the Executive
	Committee, and 366 000.00 Euros (three hundred and sixty-six thousand euros), in the case
	of the remaining executive directors, without prejudice to the evolution of the value of the
	allocated remuneration units, as described below. The said amount corresponds to a
	maximum potential amount, defined according to maximum performance goals which are
	essentially to motivate the management team, and which depend on the degree of
	achievement of said goals for a three-year term of office and on the annual performance
	evaluation. They are also subject to immeasurable aspects inherent to the economic
	environment in both the sector and the country, as well as to business and commercial
	specificities
3.	3. Short-Term Variable Remuneration
	a) Short-term Variable Remuneration (RVCP) is paid in cash, depending on the annual
	performance assessment, with the sum being paid varying in accordance with the degree of
	achievement of goals relating to the Key Performance Indicators
	b) Therefore, if the annual performance assessment falls below 80% (minimum performance
	level), no payment of STVR takes place. However, if the annual performance assessment
	lies between 80% and 120% or greater, the corresponding STVR will equate to between 10%
	and 60% of the fixed remuneration
	c) The awarding of STVR will correspond to a sum of up to 50% of total variable remuneration
	awarded with regard to each financial year in question
3.4	4. Medium-Term Variable Remuneration
	a) Medium-Term Variable Remuneration (RVMP) aims to strengthen the alignment of the
	interests of REN executive directors with those of the Company and shareholders. This
	payment will vary depending on the annual performance assessment (i.e. on the
	requirements already described in point 3.2.) and will follow the same model as that for
	RVCP. Moreover, the RVMP to be awarded will be between 10% and 60% of fixed
	remuneration
	b) MTVR is set in Remuneratory Units (RU) which refer to every financial year in the term of
	office in which each executive director has performed duties



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As mentioned above in detail, the remuneration policy for members of the Board of Directors shall allow the pursuit of the following objectives:----- To ensure total remuneration which is competitive and equitable and in line with the best practices and latest trends seen nationally and in Europe; ------• The motivation of the management team for the pursuit of the established objectives and the attraction and retention of qualified staff;------• The balance between a fixed remuneration component that is in line with the directors' functions and responsibilities and a variable remuneration component that is appropriate overall in relation to the fixed remuneration; and ------· To establish a variable remuneration indexed to individual performance assessment and that of the company, in accordance with specific quantifiable aims which are in line with Company and shareholder interests. ------Considering the principles of the remuneration policy listed herein, as well as the abovementioned sections concerning each of its components, the maximum potential amount (gross annual value) of the overall aggregate remuneration of the members of the Board of Directors and the Audit Committee may correspond to 2 716 000.00 Euros (two million, seven hundred and sixteen thousand euros), plus the complementary benefits referred to in 2.3. above and without prejudice to the evolution of the RU awarded. The said amount (i) corresponds, as stated above, to a maximum potential amount, which includes all members of the Board of Directors (three executive members and eleven non-executive members) and the members of the Audit Committee (three of the non-executive members) and all components of the remuneration, including the variable remuneration of the executive directors, and (ii) will only be fully paid if the corresponding maximum performance goals are reached, according to the terms better described above.-----As such, and with regard to the variable remuneration, the latter will not be granted if the compliance with the pre-determined goals is below 80%, and it is of a gradual nature, i.e., the overall variable remuneration shall correspond to between 20% and 120% of the fixed remuneration, in the event that the achievement of the maximum performance goals is between 80% and 120% or higher. The achievement of the said maximum performance goals intended to motivate the management team and to align the management interests is, thus, contingent upon an evaluation process, on the company's evolution and on the economic environment. D. REMUNERATION OF THE STATUTORY AUDITOR ------The remuneration of the Statutory Auditor is defined based on remuneration criteria and practices for this type of service under normal market conditions. ------REMUNERATION OF THE MEMBERS OF THE BOARD OF THE GENERAL MEETING The remuneration of the members of the Board of the General Meeting corresponds to an annual fixed sum as follows:-----

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• For the Chairman, a sum of €15 000.00 (fifteen thousand euros); ------

• For the Vice-Chairman, a sum of €5 000.00 (five thousand euros);
• For the Secretary, a sum of €3 000.00 (three thousand euros)
III. REMUNERATION POLICY OF THE MEMBERS OF THE CORPORATE BODIES FOR
FINANCIAL YEARS OF 2016-2017 OF THE CURRENT TERM OF OFFICE
For the financial years of 2016-2017 of the current term of office, the Remuneration Committee is
finalizing the new remuneration policy and conditions applicable to the members of the corporate
bodies of REN which includes some systematic refinements, as well as some improvements and
updates of remuneration amounts, but essentially it remains faithful to the policy in force, as
described above, preserving its structure and principles
()
With there being no further requests to speak, voting on Item Six was started and the proposal
was approved by the majority of the votes issued - with a total of 327 857 232 votes,
corresponding to the same number of shares and to 61.396 % of capital - with 326 968 156 votes
in favour and 889 076 votes against, corresponding to 99.73% of votes in favour and 0.27% votes
against, respectively and 0 abstentions, result that the Chairman announced to the General
Shareholders Meeting
Finally, the Chairman of the General Meeting thanked all those attending the meeting, the members
of the Board of the General Shareholders Meeting, particularly the Company Secretary, Ms. Marta
Almeida Afonso, for her help in preparation work and also thanked the support staff assisting in the
organization of the General Shareholders Meeting. He then declared the meeting formally closed
at 12:15, and these minutes were draft which will be signed by the Chairman and the Vice-Chairman
of the General Meeting and by the Company Secretary

The Chairman of the General Meeting

(Pedro Canastra de Azevedo Maia)

The Vice-President of the Board
of the General Meeting
(Francisco Santos Costa)

The Company Secretary
(Marta Almeida Afonso)